



Greater
Hume
Council

**Delivery Plan Budget
2024/25 to 2027/28**



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2024-2025**

**Delivery Plan Budget
2024/25 to 2027/28**

**Income Statement, Balance Sheet,
Cashflow and Restricted Cash**

Greater Hume Council
Delivery Plan Budget
2024/25 to 2027/28

INCOME STATEMENT - CONSOLIDATED	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	13,351	13,376	14,849	15,349	15,861	16,366
User Charges & Fees	7,676	7,864	8,050	8,404	8,746	9,093
Interest & Investment Revenue	950	953	966	963	963	963
Other Revenues	969	1,000	2,294	1,248	1,289	1,296
Grants & Contributions provided for Operating Purposes	12,788	13,577	14,485	14,975	15,244	15,939
Grants & Contributions provided for Capital Purposes	13,206	21,952	10,225	4,937	2,041	16,625
Other Income:						
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	48,940	58,722	50,869	45,876	44,144	60,282
Expenses from Continuing Operations						
Employee Benefits & On-Costs	13,031	12,969	14,493	15,245	15,783	16,337
Borrowing Costs	123	123	100	76	112	94
Materials & Services	13,169	17,386	14,085	14,721	15,351	16,004
Depreciation & Amortisation	10,249	10,249	10,484	10,777	11,049	11,354
Other Expenses	641	678	511	464	475	487
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	37,213	41,405	39,673	41,283	42,770	44,276
Operating Result from Continuing Operations	11,727	17,318	11,196	4,593	1,374	16,006
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	11,727	17,318	11,196	4,593	1,374	16,006
Net Operating Result before Grants and Contributions provided for Capital Purposes	-1,479	-4,635	971	-344	-667	-619

Greater Hume Council
Delivery Plan Budget
2024/25 to 2027/28

INCOME STATEMENT - GENERAL FUND

	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	11,162	11,151	12,376	12,747	13,129	13,525
User Charges & Fees	6,076	6,229	6,355	6,582	6,867	7,130
Interest & Investment Revenue	873	768	791	785	781	762
Other Revenues	956	974	2,282	1,235	1,276	1,282
Grants & Contributions provided for Operating Purposes	12,736	13,555	14,485	14,975	15,244	15,939
Grants & Contributions provided for Capital Purposes	12,081	21,890	5,839	4,582	1,670	10,613
Other Income:	0	0	0	0	0	0
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	43,884	54,567	42,128	40,906	38,967	49,251
Expenses from Continuing Operations						
Employee Benefits & On-Costs	12,052	11,990	13,110	13,823	14,318	14,829
Borrowing Costs	123	123	100	76	112	94
Materials & Services	11,248	15,436	12,280	12,885	13,563	14,140
Depreciation & Amortisation	9,010	9,010	9,184	9,413	9,616	9,848
Other Expenses	641	678	511	464	475	487
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	33,074	37,237	35,185	36,661	38,084	39,398
Operating Result from Continuing Operations	10,810	17,331	6,943	4,245	883	9,853
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	10,810	17,331	6,943	4,245	883	9,853
Net Operating Result before Grants and Contributions provided for Capital Purposes	-1,271	-4,559	1,104	-337	-787	-760

Greater Hume Council
Delivery Plan Budget
2024/25 to 2027/28

INCOME STATEMENT - WATER FUND	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	714	779	847	828	853	878
User Charges & Fees	1,361	1,400	1,445	1,486	1,528	1,571
Interest & Investment Revenue	21	129	108	123	116	146
Other Revenues	0	0	0	0	0	0
Grants & Contributions provided for Operating Purposes	30	0	0	0	0	0
Grants & Contributions provided for Capital Purposes	1,125	14	4,170	129	135	141
Other Income:						
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	3,251	2,322	6,570	2,566	2,632	2,736
Expenses from Continuing Operations						
Employee Benefits & On-Costs	509	509	583	598	616	634
Borrowing Costs	0	0	0	0	0	0
Materials & Services	1,099	1,101	1,259	1,262	1,241	1,284
Depreciation & Amortisation	491	491	533	578	627	680
Other Expenses	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,099	2,101	2,375	2,438	2,484	2,598
Operating Result from Continuing Operations	1,152	221	4,195	128	148	138
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	1,152	221	4,195	128	148	138
Net Operating Result before Grants and Contributions provided for Capital Purposes	27	207	25	-1	13	-3

Greater Hume Council
Delivery Plan Budget
2024/25 to 2027/28

INCOME STATEMENT - SEWER FUND	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	1,475	1,446	1,626	1,774	1,879	1,963
User Charges & Fees	239	235	250	336	351	392
Interest & Investment Revenue	56	56	67	55	66	55
Other Revenues	13	26	12	13	13	14
Grants & Contributions provided for Operating Purposes	22	22	0	0	0	0
Grants & Contributions provided for Capital Purposes	0	48	216	226	236	5,871
Other Income:						
Net gains from the disposal of assets	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0
Total Income from Continuing Operations	1,805	1,833	2,171	2,404	2,545	8,295
Expenses from Continuing Operations						
Employee Benefits & On-Costs	470	470	800	824	849	874
Borrowing Costs	0	0	0	0	0	0
Materials & Services	822	849	546	574	547	580
Depreciation & Amortisation	748	748	767	786	806	826
Other Expenses	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0
Total Expenses from Continuing Operations	2,040	2,067	2,113	2,184	2,202	2,280
Operating Result from Continuing Operations	-235	-234	58	220	343	6,015
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0
Net Profit/(Loss) from Discontinued Operations	0	0	0	0	0	0
Net Operating Result for the Year	-235	-234	58	220	343	6,015
Net Operating Result before Grants and Contributions provided for Capital Purposes	-235	-282	-158	-6	107	144

Greater Hume Council

Delivery Plan Budget

2024/25 to 2027/28

BALANCE SHEET - CONSOLIDATED

	Actuals		Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2022/23 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
ASSETS								
Current Assets								
Cash & Cash Equivalents	12804	3050	2,739	1,986	500	693	586	
Investments	18324	15000	19,300	13,100	16,000	15,000	19,000	
Receivables	6624	7500	7,500	7,500	7,500	7,500	7,500	
Inventories	2921	4780	4,781	3,680	3,430	3,180	2,930	
Other	0	20	0	20	20	20	21	
Total Current Assets	40,673	30,350	34,320	26,286	27,450	26,393	30,037	
Non-Current Assets								
Non Current Investments	7000	0	0	0	0	0	0	
Receivables	15	0	0	0	0	0	0	
Inventories	0	0	0	0	0	0	0	
Infrastructure, Property, Plant & Equipment	791886	750824	818,120	830,056	856,001	860,372	876,097	
Investments Accounted for using the equity method	0	0	0	0	0	0	0	
Investment Property	0	0	0	0	0	0	0	
Intangible Assets	47	46	46	46	8	0	0	
Right of Use Asset	13	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
Total Non-Current Assets	798,961	750,870	818,166	830,102	856,009	860,372	876,097	
TOTAL ASSETS	839,634	781,220	852,486	856,388	883,459	886,765	906,134	
LIABILITIES								
Current Liabilities								
Bank Overdraft	0	0	0	0	0	0	0	
Payables	4264	3261	3,261	3,261	3,261	3,261	3,261	
Contract Liabilities	6014	0	0	0	0	0	0	
Lease Liabilities	14	0	0	0	0	0	0	
Borrowings	659	628	628	409	447	440	380	
Provisions	3666	3716	3,596	3,506	3,418	3,333	3,250	
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	
Total Current Liabilities	14,617	7,605	7,485	7,176	7,126	7,034	6,891	
Non-Current Liabilities								
Payables	0	1400	1400	1400	1400	1400	1400	
Borrowings	2985	3125	3,329	1,943	2,546	2,106	3,025	
Lease Liabilities	1	0	0	0	0	0	0	
Employee Benefit Provisions	195	200	200	200	200	200	200	
Provisions	5303	5152	5152	5152	5152	5152	5152	
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	
Total Non-Current Liabilities	8,484	9,877	10,081	8,695	9,298	8,858	9,777	
TOTAL LIABILITIES	23,101	17,482	17,566	15,871	16,424	15,892	16,668	
Net Assets	816,533	763,738	834,920	840,517	867,035	870,873	889,466	
EQUITY								
Retained Earnings	303,165	314,670	320,482	324,339	328,932	330,306	346,312	
Revaluation Reserves	513,368	449,068	514,438	516,178	538,103	540,567	543,154	
Council Equity Interest	816,533	763,738	834,920	840,517	867,035	870,873	889,466	
Minority Equity Interest	-	-	-	-	-	-	-	
Total Equity	816,533	763,738	834,920	840,517	867,035	870,873	889,466	

Greater Hume Council

Delivery Plan Budget

2024/25 to 2027/28

BALANCE SHEET - GENERAL FUND

	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
ASSETS						
Current Assets						
Cash & Cash Equivalents	1783	1,472	1,627	328	466	469
Investments	9000	13,300	9,600	11,600	12,000	14,600
Receivables	6550	6,550	6,459	6,460	6,461	6,463
Inventories	4780	4,781	3,680	3,430	3,180	2,930
Other	20	0	20	20	20	21
Total Current Assets	22,133	26,103	21,386	21,838	22,127	24,483
Non-Current Assets						
Non Current Investments	0	0	0	0	0	0
Receivables	0	0	0	0	0	0
Inventories	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	683085	750,381	753,068	757,452	757,522	765,795
Investments Accounted for using the equity method	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0
Intangible Assets	46	46	46	8	0	0
Right of Use Asset	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Current Assets	683,131	750,427	753,114	757,460	757,522	765,795
TOTAL ASSETS	705,264	776,530	774,500	779,298	779,649	790,278
LIABILITIES						
Current Liabilities						
Bank Overdraft	0	0	0	0	0	0
Payables	2874	2,874	3,061	3,061	3,061	3,061
Contract Liabilities	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0
Borrowings	628	628	409	447	440	380
Provisions	3716	3,596	3,506	3,418	3,333	3,250
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Current Liabilities	7,218	7,098	6,976	6,926	6,834	6,691
Non-Current Liabilities						
Payables	1400	1400	1400	1400	1400	1400
Borrowings	3125	3,329	1,943	2,546	2,106	3,025
Lease Liabilities	0	0	0	0	0	0
Employee Benefit Provisions	200	200	200	200	200	200
Provisions	5152	5152	5152	5152	5152	5152
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0
Total Non-Current Liabilities	9,877	10,081	8,695	9,298	8,858	9,777
TOTAL LIABILITIES	17,095	17,179	15,671	16,224	15,692	16,468
Net Assets	688,169	759,351	758,829	763,074	763,957	773,810
EQUITY						
Retained Earnings	287,500	293,312	292,790	297,035	297,918	307,771
Revaluation Reserves	400,669	466,039	466,039	466,039	466,039	466,039
Council Equity Interest	688,169	759,351	758,829	763,074	763,957	773,810
Minority Equity Interest	-	-	-	-	-	-
Total Equity	688,169	759,351	758,829	763,074	763,957	773,810

Greater Hume Council

Delivery Plan Budget

2024/25 to 2027/28

BALANCE SHEET - WATER FUND

	Actuals		Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2022/23 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
ASSETS								
Current Assets								
Cash & Cash Equivalents	3486	485	485	485	287	84	157	61
Investments	0	5000	5,000	5,000	2,000	2,500	3,000	3,400
Receivables	621	595	595	595	597	596	595	594
Inventories	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Current Assets	4,107	6,080	6,080	6,080	2,884	3,180	3,752	4,055
Non-Current Assets								
Non Current Investments	0	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	25050	24399	24,399	24,399	32,446	43,089	43,742	44,671
Investments Accounted for using the equity method	0	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Non-Current Assets	25,050	24,399	24,399	24,399	32,446	43,089	43,742	44,671
TOTAL ASSETS	29,157	30,479	30,479	30,479	35,330	46,269	47,494	48,726
LIABILITIES								
Current Liabilities								
Bank Overdraft	0	0	0	0	0	0	0	0
Payables	226	200	200	200	200	200	200	200
Contract Liabilities	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	0
Total Current Liabilities	226	200	200	200	200	200	200	200
Non-Current Liabilities								
Payables	0	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	226	200	200	200	200	200	200	200
Net Assets	28,931	30,279	30,279	30,279	35,130	46,069	47,294	48,526
EQUITY								
Retained Earnings	11,506	11,727	11,727	11,727	15,922	16,050	16,198	16,336
Revaluation Reserves	17,425	18,552	18,552	18,552	19,208	30,019	31,096	32,190
Council Equity Interest	28,931	30,279	30,279	30,279	35,130	46,069	47,294	48,526
Minority Equity Interest	-	-	-	-	-	-	-	-
Total Equity	28,931	30,279	30,279	30,279	35,130	46,069	47,294	48,526

Greater Hume Council

Delivery Plan Budget

2024/25 to 2027/28

BALANCE SHEET - SEWER FUND

	Original Budget		Revised Budget as at	Projected Years			
	Actuals	2023/24	31 Dec 2023	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
	2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
ASSETS							
Current Assets							
Cash & Cash Equivalents	1898	782	782	72	88	70	56
Investments	0	1000	1,000	1,500	1,900	0	1,000
Receivables	355	355	355	444	444	444	443
Inventories	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Current Assets	2,253	2,137	2,137	2,016	2,432	514	1,499
Non-Current Assets							
Non Current Investments	0	0	0	0	0	0	0
Receivables	0	0	0	0	0	0	0
Inventories	0	0	0	0	0	0	0
Infrastructure, Property, Plant & Equipment	41423	43340	43,340	44,542	55,460	59,108	65,631
Investments Accounted for using the equity method	0	0	0	0	0	0	0
Investment Property	0	0	0	0	0	0	0
Intangible Assets	0	0	0	0	0	0	0
Right of Use Asset	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
Total Non-Current Assets	41,423	43,340	43,340	44,542	55,460	59,108	65,631
TOTAL ASSETS	43,676	45,477	45,477	46,558	57,892	59,622	67,130
LIABILITIES							
Current Liabilities							
Bank Overdraft	0	0	0	0	0	0	0
Payables	16	187	187	0	0	0	0
Contract Liabilities	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Current Liabilities	16	187	187	0	0	0	0
Non-Current Liabilities							
Payables	0	0	0	0	0	0	0
Borrowings	0	0	0	0	0	0	0
Lease Liabilities	0	0	0	0	0	0	0
Employee Benefit Provisions	0	0	0	0	0	0	0
Provisions	0	0	0	0	0	0	0
Liabilities associated with assets classified as "held for sale"	0	0	0	0	0	0	0
Total Non-Current Liabilities	0	0	0	0	0	0	0
TOTAL LIABILITIES	16	187	187	0	0	0	0
Net Assets	43,660	45,290	45,290	46,558	57,892	59,622	67,130
EQUITY							
Retained Earnings	15,677	15,443	15,443	15,627	15,847	16,190	22,205
Revaluation Reserves	27,983	29,847	29,847	30,931	42,045	43,432	44,925
Council Equity Interest	43,660	45,290	45,290	46,558	57,892	59,622	67,130
Minority Equity Interest	-	-	-	-	-	-	-
Total Equity	43,660	45,290	45,290	46,558	57,892	59,622	67,130

Greater Hume Shire Council

Delivery Plan Budget

2024/25 to 2027/28

CASH FLOW STATEMENT - CONSOLIDATED

	Actuals		Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2022/23 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Cash Flows from Operating Activities								
Receipts:								
Rates & Annual Charges	12,664	13,351	13,351	13,351	14,849	15,349	15,875	16,366
User Charges & Fees	7,742	7,676	7,676	7,676	8,050	8,404	8,746	9,093
Interest & Investment Revenue Received	723	950	950	950	966	963	963	963
Grants & Contributions	33,293	25,994	25,994	25,994	24,710	19,912	17,285	32,564
Bonds & Deposits Received	0	0	0	0	0	0	0	0
Other	3,388	969	969	969	2,294	1,248	1,289	1,296
Payments:								
Employee Benefits & On-Costs	-13,273	-13,031	-13,031	-13,031	-14,493	-15,245	-15,783	-16,337
Materials & Services	-19,313	-13,169	-13,169	-13,169	-14,085	-14,721	-15,351	-16,004
Borrowing Costs	-92	-123	-123	-123	-100	-76	-112	-94
Bonds & Deposits Refunded	-165	0	0	0	0	0	0	0
Other	-1,540	-641	-641	-641	-511	-464	-475	-487
Net Cash provided (or used in) Operating Activities	23,427	21,976	21,976	21,976	21,680	15,370	12,437	27,360
Cash Flows from Investing Activities								
Receipts:								
Sale of Investment Securities	18,610	1,495	14,081	14,081	0	0	781	0
Sale of Real Estate Assets	858	170	0	0	1,448	368	368	368
Sale of Infrastructure, Property, Plant & Equipment	633	176	176	176	207	215	440	300
Deferred Debtors Receipts	12	10	10	10	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0	0	0
Payments:								
Purchase of Investment Securities	-21,757	0	0	0	-2560	-3078	0	-4213
Purchase of Infrastructure, Property, Plant & Equipment	-15,280	-22,021	-35,089	-35,089	-20,887	-15,012	-13,396	-24,792
Purchase of Real Estate Assets	-1,219	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	-40	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-18,183	-20,170	-20,822	-20,822	-21,782	-17,497	-11,797	-28,327
Cash Flows from Financing Activities								
Receipts:								
Proceeds from Borrowings & Advances	0	0	0	0	0	1050	0	1300
Other Financing Activity Receipts	0	0	0	0	0	0	0	0
Payments:								
Repayment of Borrowings & Advances	-1039	-634	-634	-634	-651	-409	-447	-440
Other Financing Activity Payments	-22	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	-1,061	-634	-634	-634	-651	641	-447	860
Net Increase/(Decrease) in Cash & Cash Equivalents	4,183	1,172	520	520	-753	-1,486	193	-107
plus: Cash, Cash Equivalents & Investments - beginning of year	8,621	1,878	2,219	2,219	2,739	1,986	500	693
Cash & Cash Equivalents - end of the year	12,804	3,050	2,739	2,739	1,986	500	693	586
Cash & Cash Equivalents - end of the year	12,804	3,050	2,739	2,739	1,986	500	693	586
Investments - end of the year	25,324	15,000	19,300	19,300	13,100	16,000	15,000	19,000
Cash, Cash Equivalents & Investments - end of the year	38,128	18,050	22,039	22,039	15,086	16,500	15,693	19,586
Representing:								
- External Restrictions	17,606	8,286	8,286	8,286	5,775	6,388	4,943	6,133
- Internal Restrictions	18,889	6,641	12,642	12,642	8,329	9,087	10,296	11,698
- Unrestricted	1,633	3,123	1,111	1,111	982	1,025	454	1,755
	38,128	18,050	22,039	22,039	15,086	16,500	15,693	19,586

Greater Hume Shire Council

Delivery Plan Budget

2024/25 to 2027/28

CASH FLOW STATEMENT - GENERAL FUND

	Actuals		Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2022/23 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Cash Flows from Operating Activities								
Receipts:								
Rates & Annual Charges	12,664	11,138	11,175	11,175	12,376	12,747	13,143	13,525
User Charges & Fees	7,742	6,016	6,035	6,035	6,292	6,582	6,867	7,130
Interest & Investment Revenue Received	723	900	765	765	791	785	781	762
Grants & Contributions	33,293	24,869	25,957	25,957	20,324	19,557	16,914	26,552
Bonds & Deposits Received	0	0	0	0	0	0	0	0
Other	3,388	957	957	957	2,282	1,235	1,276	1,282
Payments:								
Employee Benefits & On-Costs	-13,273	-12,063	-12,052	-12,052	-13,110	-13,823	-14,318	-14,829
Materials & Services	-19,313	-11,264	-11,246	-11,246	-12,279	-12,886	-13,563	-14,140
Borrowing Costs	-92	-123	-123	-123	-100	-76	-112	-94
Bonds & Deposits Refunded	-165	0	0	0	0	0	0	0
Other	-1,540	-641	-641	-641	-511	-464	-475	-487
Net Cash provided (or used in) Operating Activities	23,427	19,789	20,827	20,827	16,065	13,657	10,513	19,701
Cash Flows from Investing Activities								
Receipts:								
Sale of Investment Securities	18,610	995	14,081	14,081	-680	0	-1,719	0
Sale of Real Estate Assets	858	170	0	0	1,448	368	368	368
Sale of Infrastructure, Property, Plant & Equipment	633	176	176	176	207	215	440	300
Deferred Debtors Receipts	12	10	10	10	10	10	10	10
Other Investing Activity Receipts	0	0	0	0	0	0	0	0
Payments:								
Purchase of Investment Securities	-21,757	0	500	500	-996	-2,178	499	-1,615
Purchase of Infrastructure, Property, Plant & Equipment	-15,280	-19,760	-29,749	-29,749	-13,917	-14,012	-9,526	-19,621
Purchase of Real Estate Assets	-1,219	0	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0	0	0
Deferred Debtors & Advances Made	-40	0	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-18,183	-18,409	-14,982	-14,982	-13,928	-15,597	-9,928	-20,558
Cash Flows from Financing Activities								
Receipts:								
Proceeds from Borrowings & Advances	0	0	0	0	0	1,050	0	1,300
Other Financing Activity Receipts	0	0	0	0	0	0	0	0
Payments:								
Repayment of Borrowings & Advances	-1039	-634	-634	-634	-651	-409	-447	-440
Other Financing Activity Payments	-22	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	-1,061	-634	-634	-634	-651	641	-447	860
Net Increase/(Decrease) in Cash & Cash Equivalents	4,183	746	5,211	5,211	1,486	-1,299	138	3
plus: Cash, Cash Equivalents & Investments - beginning of year	1385	366	-1,883	-1,883	141	1,627	328	466
Cash & Cash Equivalents - end of the year	5,568	1,112	3,328	3,328	1,627	328	466	469
Cash & Cash Equivalents - end of the year	7,420	1,783	1,472	1,472	1,620	314	445	440
Investments - end of the year	18,324	9,000	13,300	13,300	9,600	11,600	12,000	14,600
Cash, Cash Equivalents & Investments - end of the year	25,744	10,783	14,772	14,772	11,220	11,914	12,445	15,040
Representing:								
- External Restrictions	15,303	1,348	6,375	6,375	1,916	1,816	1,716	1,615
- Internal Restrictions	18,889	6,641	12,642	12,642	8,329	9,087	10,296	11,698
- Unrestricted	1,633	3,123	1,111	1,111	975	1,011	433	3,734
	35,825	11,112	20,128	20,128	11,220	11,914	12,445	17,047

Greater Hume Shire Council

Delivery Plan Budget

2024/25 to 2027/28

CASH FLOW STATEMENT - WATER FUND

	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	745	779	847	828	853	878
User Charges & Fees	1,361	1,401	1,445	1,486	1,528	1,571
Interest & Investment Revenue Received	20	129	108	123	116	146
Grants & Contributions	1,125	14	4,170	129	135	141
Bonds & Deposits Received	0	0	0	0	0	0
Other	0	0	0	0	0	0
Payments:						
Employee Benefits & On-Costs	-498	-509	-583	-598	-616	-634
Materials & Services	-1,083	-1,101	-1,260	-1,261	-1,241	-1,284
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	1,670	713	4,727	707	775	818
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	0	0	680	0	0	0
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	0	0	-500	-499	-399
Purchase of Infrastructure, Property, Plant & Equipment	-1,930	-552	-6,085	-410	-203	-515
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	-1,930	-552	-5,405	-910	-702	-914
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	-260	161	-678	-203	73	-96
plus: Cash, Cash Equivalents & Investments - beginning of year	1,250	3,485	965	287	84	157
Cash & Cash Equivalents - end of the year	990	3,646	287	84	157	61
Cash & Cash Equivalents - end of the year	990	3,646	287	84	157	61
Investments - end of the year	1,000	0	2,000	2,500	3,000	3,400
Cash, Cash Equivalents & Investments - end of the year	1,990	3,646	2,287	2,584	3,157	3,461
Representing:						
- External Restrictions	1,990	3,646	2,287	2,584	3,157	3,461
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	1,990	3,646	2,287	2,584	3,157	3,461

Greater Hume Shire Council

Delivery Plan Budget

2024/25 to 2027/28

CASH FLOW STATEMENT - SEWER FUND	Original Budget	Revised Budget as at 31 Dec 2023	Projected Years			
	2023/24 \$ 000's	2023/24 \$ 000's	Budget 2024/25 \$ 000's	Budget 2025/26 \$ 000's	Budget 2026/27 \$ 000's	Budget 2027/28 \$ 000's
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	1,468	1,397	1,626	1,774	1,879	1,963
User Charges & Fees	299	240	313	336	351	392
Interest & Investment Revenue Received	30	56	67	55	66	55
Grants & Contributions	0	23	216	226	236	5,871
Bonds & Deposits Received	0	0	0	0	0	0
Other	12	12	12	13	13	14
Payments:						
Employee Benefits & On-Costs	-470	-470	-800	-824	-849	-874
Materials & Services	-822	-822	-546	-574	-547	-580
Borrowing Costs	0	0	0	0	0	0
Bonds & Deposits Refunded	0	0	0	0	0	0
Other	0	0	0	0	0	0
Net Cash provided (or used in) Operating Activities	517	436	888	1,006	1,149	6,841
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	500	0	0	0	2,500	0
Sale of Real Estate Assets	0	0	0	0	0	0
Sale of Infrastructure, Property, Plant & Equipment	0	0	0	0	0	0
Deferred Debtors Receipts	0	0	0	0	0	0
Other Investing Activity Receipts	0	0	0	0	0	0
Payments:						
Purchase of Investment Securities	0	-500	-1,564	-400	0	-2,199
Purchase of Infrastructure, Property, Plant & Equipment	-331	-4,788	-885	-590	-3,667	-4,656
Purchase of Real Estate Assets	0	0	0	0	0	0
Purchase of Intangible Assets	0	0	0	0	0	0
Deferred Debtors & Advances Made	0	0	0	0	0	0
Other Investing Activity Payments	0	0	0	0	0	0
Net Cash provided (or used in) Investing Activities	169	-5,288	-2,449	-990	-1,167	-6,855
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Receipts	0	0	0	0	0	0
Payments:						
Repayment of Borrowings & Advances	0	0	0	0	0	0
Other Financing Activity Payments	0	0	0	0	0	0
Net Cash Flow provided (used in) Financing Activities	0	0	0	0	0	0
Net Increase/(Decrease) in Cash & Cash Equivalents	686	-4,852	-1,561	16	-18	-14
plus: Cash, Cash Equivalents & Investments - beginning of year	262	617	1,633	72	88	70
Cash & Cash Equivalents - end of the year	948	-4,235	72	88	70	56
Cash & Cash Equivalents - end of the year	948	-4,235	72	88	70	56
Investments - end of the year	4,000	4,500	1,500	1,900	0	1,000
Cash, Cash Equivalents & Investments - end of the year	4,948	265	1,572	1,988	70	1,056
Representing:						
- External Restrictions	4,948	265	1,572	1,988	70	1,056
- Internal Restrictions	0	0	0	0	0	0
- Unrestricted	0	0	0	0	0	0
	4,948	265	1,572	1,988	70	1,056

Greater Hume Shire Council

Delivery Plan Budget

2024/25 to 2027/28

Restricted Cash & Investments - Consolidated

	Original Budget		Revised Budget as at 31 Dec 2023	Projected Years			
	Actuals	2023/24	2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
	2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
Cash & Investments							
Cash on Hand and at Bank	12804	3050	2739	1986	500	693	586
Term Deposits	25324	15000	19300	13100	16000	15000	19000
Total Cash & Investments	38,128	18,050	22,039	15,086	16,500	15,693	19,586
External Restrictions							
Trust Fund	188	186	186	189	189	189	189
Unexpended Grants	10,607	0	0	0	0	0	0
Developer Contributions - General Fund	1,405	811	811	1705	1605	1505	1405
Developer Contributions - Water Fund	0	0	0	0	0	0	0
Developer Contributions - Sewer Fund	0	0	0	0	0	0	0
Water Funds	3,486	5,485	5,485	2,287	2,584	3,157	3,461
Sewerage Funds	1,898	1,782	1,782	1,572	1,988	70	1,056
Town Improvement Funds & Other	22	22	22	22	22	22	22
TOTAL - EXTERNAL RESTRICTIONS	17,606	8,286	8,286	5,775	6,388	4,943	6,133
Internal Restrictions							
Uncompleted works	3,155	0	0	0	0	0	0
Emergency Services Levy Reserve	391	311	311	327	327	327	327
Riverina Noxious Weeds Program	66	0	0	0	0	0	0
Risk Management Reserve	112	17	17	23	0	0	0
Employee Entitlements	698	823	698	698	698	698	698
Crown Lands Reserve	40	34	34	42	43	44	45
Jindera Hostel Sale Proceeds Reserve	9	9	9	9	9	9	9
Submarine Museum Committee Reserve	32	27	27	32	32	32	32
Jindera Admin Centre Reserve	87	70	70	73	73	70	73
Jindera Medical Centre Reserve	0	0	0	13	20	18	26
Children Services Reserve	516	217	217	812	1056	1490	1847
Children Services Capital Improvements Reserve	320	292	292	316	316	316	316
Youth Reserves	0	0	0	20	20	20	20
Low Income Housing Reserve	249	167	167	197	188	179	104
Frampton Court Reserve	319	271	271	336	355	375	395
Kala Court Rental Units Reserve	0	45	45	43	33	46	36
Kala Court Self Funded Units Reserve	274	199	199	238	250	261	270
Aged Care Rental Units Reserve Jindera	49	40	40	17	0	0	0
Culcairn Oasis Community Newsletter Reserve	14	8	8	15	15	15	15
Henty Headerlines Newsletter Reserve	13	15	15	14	14	14	14
Holbrook Happenings Newsletter	9	0	0	9	1	1	1
Library Donations Reserve	0	0	0	1	1	1	1
Gum Swamp Reserve	15	15	15	15	15	15	15
Carabost Hall Reserve	7	7	7	7	7	7	7
Walbundrie Hall Reserve	7	7	7	7	7	7	7
Council Owned Housing	47	57	57	68	97	126	156
Plant Reserve	421	864	421	356	398	644	1235
Works Warranty Reserve	346	0	0	0	0	0	0
State Roads RMCC Works Reserve	0	278	278	346	346	346	346
FAG Grant	6,807	0	6807	0	0	0	0
Holbrook Woomargama Bypass Reserve	451	451	451	451	451	451	451
Holbrook Caravan Park Reserve	0	0	0	0	0	0	0
Morven Community Fund Reserve	19	19	19	19	19	19	19
Moorwatha Cemetery	1	1	1	1	1	1	1
Regional & Community Local Infrastructure RLCIP Walking Track	0	10	10	10	10	10	10
Waste Management Reserve	1,226	1,124	1124	1254	1254	1254	1254
Land Development Reserve	2,196	515	0	1360	1571	1780	1988
Quarry Rehabilitation Reserve	89	663	89	349	479	609	739
S355 Committee Reserves	851	0	851	851	981	1,111	1,241
Other Reserves	68	85	85	0	0	0	0
TOTAL - INTERNAL RESTRICTIONS	18,889	6,641	12,642	8,329	9,087	10,296	11,698
TOTAL INTERNALLY & EXTERNALLY RESTRICTED CASH	36,495	14,927	20,928	14,104	15,475	15,239	17,831
TOTAL UNRESTRICTED CASH	1,633	3,123	1,111	982	1,025	454	1,755



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2024-2025**

**Delivery Plan Budget
2024/25 to 2027/28**

Budget Summary

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Function	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Governance	77,636	77,636	97,636	97,636
Administration	480,009	504,036	513,995	524,301
Public Order & Safety	397,047	413,982	431,660	450,115
Health	175,352	178,646	182,006	185,433
Environment	2,182,236	2,260,225	2,325,131	2,377,017
Community Services & Education	5,362,318	5,492,049	5,869,305	6,080,267
Housing & Community Activities	462,072	480,711	500,184	520,533
Water Supplies	2,399,941	2,436,889	2,497,087	2,595,409
Sewerage Services	1,954,620	2,177,836	2,308,945	2,424,110
Recreation & Culture	244,027	246,792	257,028	267,661
Mining, Manufacturing & Construction	182,326	186,235	190,234	194,326
Transport & Communication	9,185,434	9,554,457	9,529,978	10,068,758
Economic Affairs	1,871,326	803,859	817,834	832,428
General Purpose Revenues (Not attributed to Functions)	15,684,849	16,125,245	16,582,225	17,038,293
Total Operating Revenue	40,659,194	40,938,598	42,103,248	43,656,287
Operating Expenditure				
Governance	1,731,290	1,730,018	1,825,423	1,917,083
Administration	4,431,034	4,353,835	4,271,801	4,145,321
Public Order & Safety	1,522,137	1,587,042	1,654,795	1,725,526
Health	209,969	217,273	224,848	232,699
Environment	2,555,702	2,646,468	2,762,309	2,862,097
Community Services & Education	5,067,313	5,253,186	5,445,962	5,645,916
Housing & Community Activities	1,165,880	1,154,031	1,193,621	1,484,703
Water Supplies	2,375,530	2,438,055	2,483,579	2,598,268
Sewerage Services	2,112,594	2,183,579	2,200,682	2,279,981
Recreation & Culture	4,534,637	4,612,328	4,808,510	4,954,287
Mining, Manufacturing & Construction	370,809	393,518	412,033	431,207
Transport & Communication	12,631,753	13,717,989	14,458,810	14,941,101
Economic Affairs	965,124	994,884	1,027,446	1,058,064
Total Operating Expenditure	39,673,773	41,282,206	42,769,819	44,276,253
Net Operating Surplus / (Deficit)	985,422	(343,608)	(666,571)	(619,966)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Function	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Governance	0	0	0	0
Administration	0	0	0	0
Public Order & Safety	0	0	0	0
Health	0	0	0	0
Environment	4,500,000	0	0	5,200,000
Community Services & Education	0	0	0	0
Housing & Community Activities	205,000	200,000	650,000	400,000
Water Supplies	4,169,550	129,110	134,920	140,991
Sewerage Services	216,000	225,720	235,877	5,871,491
Recreation & Culture	199,000	3,450,000	84,253	4,084,253
Mining, Manufacturing & Construction	0	0	0	0
Transport & Communication	920,000	932,000	936,000	928,000
Economic Affairs	0	0	0	0
Total Capital Revenue	10,209,550	4,936,830	2,041,050	16,624,735
Net Surplus / (Deficit) after Capital Revenue	11,194,972	4,593,222	1,374,479	16,004,769
Capital Expenditure				
Governance	18,000	78,000	18,000	0
Administration	1,377,000	1,282,000	1,617,000	1,320,000
Public Order & Safety	0	0	0	0
Health	60,000	0	0	0
Environment	4,750,000	450,000	300,000	6,750,000
Community Services & Education	106,000	130,000	91,000	250,000
Housing & Community Activities	65,000	90,000	560,000	260,000
Water Supplies	6,085,000	410,000	202,500	515,000
Sewerage Services	885,000	590,000	3,667,000	4,656,000
Recreation & Culture	482,000	5,120,000	295,000	4,335,000
Mining, Manufacturing & Construction	50,000	50,000	0	0
Transport & Communication	6,998,700	6,804,000	6,635,509	6,705,500
Economic Affairs	10,000	8,000	10,000	0
Total Capital Expenditure	20,886,700	15,012,000	13,396,009	24,791,500
Net Capital Expenditure	(10,677,150)	(10,075,170)	(11,354,959)	(8,166,765)
Net Surplus / (Deficit) after Capital Expenditure	(9,691,728)	(10,418,778)	(12,021,530)	(8,786,731)
Add Back: Non-Cash items included in operating result	10,484,216	10,776,931	11,048,909	11,354,145
Net Cash Surplus / (Deficit) after Capital Expenditure	792,488	358,153	(972,621)	2,567,414
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129
Loan Funds Raised	0	1,050,000	0	1,300,000
Proceeds on Sale of Assets	207,000	215,000	440,000	300,000
Loan Repayments	(651,357)	(409,143)	(447,177)	(440,488)
Net Transfers (to) / from Reserves	(339,754)	(1,218,903)	964,802	(3,717,293)
Budgeted Net Increase / (Decrease) in Cash	18,505	5,236	(4,867)	19,762

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Elected Members Expenses	0	0	0	0
Governance Expenses	27,636	27,636	27,636	27,636
Risk Management	50,000	50,000	70,000	70,000
Total Operating Revenue	77,636	77,636	97,636	97,636
Operating Expenditure				
Elected Members Expenses	354,422	287,688	297,022	336,700
Governance Expenses	792,498	832,247	891,416	915,252
Risk Management	584,370	610,083	636,985	665,131
Total Operating Expenditure	1,731,290	1,730,018	1,825,423	1,917,083
Net Operating Surplus / (Deficit)	(1,653,654)	(1,652,382)	(1,727,787)	(1,819,447)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Elected Members Expenses	0	0	0	0
Governance Expenses	0	0	0	0
Risk Management	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,653,654)	(1,652,382)	(1,727,787)	(1,819,447)
Capital Expenditure				
Elected Members Expenses	0	0	0	0
Governance Expenses	18,000	78,000	18,000	0
Risk Management	0	0	0	0
Total Capital Expenditure	18,000	78,000	18,000	0
Net Capital Expenditure	(18,000)	(78,000)	(18,000)	0
Net Surplus / (Deficit) after Capital Expenditure	(1,671,654)	(1,730,382)	(1,745,787)	(1,819,447)
Add Back: Non-Cash items included in operating result	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,671,654)	(1,730,382)	(1,745,787)	(1,819,447)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	25,000	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	38,148	36,168	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,633,506)	(1,669,214)	(1,745,787)	(1,819,447)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Corporate Services Administration	213,177	216,565	219,000	221,485
Information Technology Services	0	0	0	0
Employment On-Costs	70,000	70,000	70,000	70,000
Engineering Administration	39,756	40,156	40,564	40,980
Depot Administration & Maintenance	0	0	0	0
Plant Operations	61,200	63,954	66,832	69,839
Road Safety Officer	95,876	113,361	117,599	121,997
Total Operating Revenue	480,009	504,036	513,995	524,301
Operating Expenditure				
Corporate Services Administration	2,389,803	2,475,908	2,564,598	2,636,623
Information Technology Services	1,409,800	1,157,131	1,151,817	1,168,673
Employment On-Costs	70,000	70,000	70,000	70,000
Engineering Administration	68,458	223,122	230,528	297,911
Depot Administration & Maintenance	251,294	258,344	265,640	273,187
Plant Operations	109,311	32,116	(153,020)	(448,521)
Road Safety Officer	132,368	137,214	142,238	147,448
Total Operating Expenditure	4,431,034	4,353,835	4,271,801	4,145,321
Net Operating Surplus / (Deficit)	(3,951,025)	(3,849,799)	(3,757,806)	(3,621,020)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Corporate Services Administration	0	0	0	0
Information Technology Services	0	0	0	0
Employment On-Costs	0	0	0	0
Engineering Administration	0	0	0	0
Depot Administration & Maintenance	0	0	0	0
Plant Operations	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(3,951,025)	(3,849,799)	(3,757,806)	(3,621,020)
Capital Expenditure				
Corporate Services Administration	40,000	50,000	155,000	30,000
Information Technology Services	90,000	0	0	0
Employment On-Costs	0	0	0	0
Engineering Administration	40,000	0	115,000	0
Depot Administration & Maintenance	68,000	65,000	62,000	50,000
Plant Operations	1,139,000	1,167,000	1,285,000	1,240,000
Road Safety Officer	0	0	0	0
Total Capital Expenditure	1,377,000	1,282,000	1,617,000	1,320,000
Net Capital Expenditure	(1,377,000)	(1,282,000)	(1,617,000)	(1,320,000)
Net Surplus / (Deficit) after Capital Expenditure	(5,328,025)	(5,131,799)	(5,374,806)	(4,941,020)
Add Back: Non-Cash items included in operating result	1,328,821	1,361,071	1,363,357	1,389,209
Net Cash Surplus / (Deficit) after Capital Expenditure	(3,999,204)	(3,770,728)	(4,011,449)	(3,551,811)
Repayments from Deferred Debtors	10,129	10,129	10,129	10,129
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	167,000	175,000	425,000	260,000
Loan Repayments	(53,813)	(27,060)	(27,975)	(28,921)
Net Transfers (to) / from Reserves	67,612	(26,774)	(246,836)	(591,019)
Budgeted Net Increase / (Decrease) in Cash	(3,808,276)	(3,639,433)	(3,851,131)	(3,901,622)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Public Order & Safety	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Animal Control	37,286	38,032	38,792	39,568
Fire Services	359,761	375,950	392,868	410,547
Emergency Services	0	0	0	0
Total Operating Revenue	397,047	413,982	431,660	450,115
Operating Expenditure				
Animal Control	230,742	239,431	248,452	257,820
Fire Services	1,218,534	1,272,112	1,328,086	1,386,564
Emergency Services	72,861	75,499	78,257	81,142
Total Operating Expenditure	1,522,137	1,587,042	1,654,795	1,725,526
Net Operating Surplus / (Deficit)	(1,125,090)	(1,173,060)	(1,223,135)	(1,275,411)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Public Order & Safety	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Animal Control	0	0	0	0
Fire Services	0	0	0	0
Emergency Services	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(1,125,090)	(1,173,060)	(1,223,135)	(1,275,411)
Capital Expenditure				
Animal Control	0	0	0	0
Fire Services	0	0	0	0
Emergency Services	0	0	0	0
Total Capital Expenditure	0	0	0	0
Net Capital Expenditure	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(1,125,090)	(1,173,060)	(1,223,135)	(1,275,411)
Add Back: Non-Cash items included in operating result	95,758	97,767	99,826	101,937
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,029,332)	(1,075,293)	(1,123,309)	(1,173,474)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(1,029,332)	(1,075,293)	(1,123,309)	(1,173,474)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Health	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Health Administration	175,352	178,646	182,006	185,433
Total Operating Revenue	175,352	178,646	182,006	185,433
Operating Expenditure				
Health Administration	209,969	217,273	224,848	232,699
Total Operating Expenditure	209,969	217,273	224,848	232,699
Net Operating Surplus / (Deficit)	(34,617)	(38,627)	(42,842)	(47,266)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Health	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Health Administration	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(34,617)	(38,627)	(42,842)	(47,266)
Capital Expenditure				
Health Administration	60,000	0	0	0
Total Capital Expenditure	60,000	0	0	0
Net Capital Expenditure	(60,000)	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	(94,617)	(38,627)	(42,842)	(47,266)
Add Back: Non-Cash items included in operating result	16,880	17,302	17,735	18,178
Net Cash Surplus / (Deficit) after Capital Expenditure	(77,737)	(21,325)	(25,107)	(29,088)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	25,000	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(52,737)	(21,325)	(25,107)	(29,088)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Waste Management	2,082,482	2,156,082	2,216,405	2,263,506
Noxious Animals & Insects	0	0	0	0
Noxious Plants	89,754	93,793	98,014	102,425
Street Cleaning	10,000	10,350	10,712	11,086
Storm Water Management & Drainage	0	0	0	0
Total Operating Revenue	2,182,236	2,260,225	2,325,131	2,377,017
Operating Expenditure				
Waste Management	1,945,006	2,014,247	2,107,764	2,184,391
Noxious Animals & Insects	10,000	10,000	10,000	10,000
Noxious Plants	273,076	283,275	293,860	304,845
Street Cleaning	86,946	90,492	94,180	98,025
Storm Water Management & Drainage	240,674	248,454	256,505	264,836
Total Operating Expenditure	2,555,702	2,646,468	2,762,309	2,862,097
Net Operating Surplus / (Deficit)	(373,466)	(386,243)	(437,178)	(485,080)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Waste Management	0	0	0	0
Noxious Animals & Insects	0	0	0	0
Noxious Plants	0	0	0	0
Street Cleaning	0	0	0	0
Storm Water Management & Drainage	4,500,000	0	0	5,200,000
Total Capital Revenue	4,500,000	0	0	5,200,000
Net Surplus / (Deficit) after Capital Revenue	4,126,534	(386,243)	(437,178)	4,714,920
Capital Expenditure				
Waste Management	50,000	50,000	50,000	50,000
Noxious Animals & Insects	0	0	0	0
Noxious Plants	0	0	0	0
Street Cleaning	0	0	0	0
Storm Water Management & Drainage	4,700,000	400,000	250,000	6,700,000
Total Capital Expenditure	4,750,000	450,000	300,000	6,750,000
Net Capital Expenditure	(250,000)	(450,000)	(300,000)	(1,550,000)
Net Surplus / (Deficit) after Capital Expenditure	(623,466)	(836,243)	(737,178)	(2,035,080)
Add Back: Non-Cash items included in operating result	219,912	225,410	231,045	236,821
Net Cash Surplus / (Deficit) after Capital Expenditure	(403,554)	(610,833)	(506,133)	(1,798,259)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	1,300,000
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	(403,554)	(610,833)	(506,133)	(498,259)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Family Day Care	745,572	777,806	811,490	846,690
Henty Children Services	983,820	994,779	1,021,539	1,049,041
Walla Children Services	773,154	793,514	814,429	835,916
Holbrook Children Services	1,810,630	1,855,156	1,900,825	1,947,662
Culcairn Children Services	644,750	657,646	898,853	969,495
Pre-Schools	0	0	0	0
Youth Services	3,500	3,658	3,823	3,995
Community Housing	55,255	56,637	58,053	59,504
Frampton Court Rental Units	118,404	121,364	124,398	127,508
Kala Court Rental Units	47,599	48,789	50,009	51,259
Kala Court Self Funded Units	85,620	86,478	87,357	88,258
Aged Care Rental Units - Culcairn	23,681	23,681	23,681	23,681
Aged Care Rental Units - Jindera	21,280	21,280	21,280	21,280
Other Community Services	49,053	51,261	53,568	55,978
Total Operating Revenue	5,362,318	5,492,049	5,869,305	6,080,267
Operating Expenditure				
Family Day Care	633,093	656,745	681,285	706,755
Henty Children Services	880,904	912,921	946,111	980,516
Walla Children Services	735,203	761,976	789,731	818,503
Holbrook Children Services	1,654,648	1,715,181	1,777,952	1,843,043
Culcairn Children Services	759,941	788,224	817,568	848,019
Pre-Schools	2,683	2,751	2,821	2,893
Youth Services	10,000	10,442	10,904	11,387
Community Housing	56,079	57,929	59,844	61,828
Frampton Court Rental Units	107,527	111,215	115,041	119,008
Kala Court Rental Units	46,327	48,037	49,813	51,659
Kala Court Self Funded Units	76,364	78,979	81,689	84,500
Aged Care Rental Units - Culcairn	25,011	25,907	26,836	27,800
Aged Care Rental Units - Jindera	29,644	30,757	31,912	33,113
Other Community Services	49,889	52,122	54,455	56,892
Total Operating Expenditure	5,067,313	5,253,186	5,445,962	5,645,916
Net Operating Surplus / (Deficit)	295,005	238,863	423,343	434,351

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Family Day Care	0	0	0	0
Henty Children Services	0	0	0	0
Walla Children Services	0	0	0	0
Holbrook Children Services	0	0	0	0
Culcairn Children Services	0	0	0	0
Pre-Schools	0	0	0	0
Youth Services	0	0	0	0
Community Housing	0	0	0	0
Frampton Court Rental Units	0	0	0	0
Kala Court Rental Units	0	0	0	0
Kala Court Self Funded Units	0	0	0	0
Aged Care Rental Units - Culcairn	0	0	0	0
Aged Care Rental Units - Jindera	0	0	0	0
Other Community Services	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	295,005	238,863	423,343	434,351
Capital Expenditure				
Family Day Care	0	0	0	110,000
Henty Children Services	0	0	0	25,000
Walla Children Services	0	0	0	0
Holbrook Children Services	0	0	0	0
Culcairn Children Services	0	0	0	0
Pre-Schools	0	0	0	0
Youth Services	0	0	0	0
Community Housing	24,000	24,000	24,000	24,000
Frampton Court Rental Units	24,000	24,000	24,000	24,000
Kala Court Rental Units	0	24,000	0	24,000
Kala Court Self Funded Units	28,000	28,000	28,000	28,000
Aged Care Rental Units - Culcairn	15,000	15,000	15,000	15,000
Aged Care Rental Units - Jindera	15,000	15,000	0	0
Other Community Services	0	0	0	0
Total Capital Expenditure	106,000	130,000	91,000	250,000
Net Capital Expenditure	(106,000)	(130,000)	(91,000)	(250,000)
Net Surplus / (Deficit) after Capital Expenditure	189,005	108,863	332,343	184,351
Add Back: Non-Cash items included in operating result	116,451	119,362	122,346	125,405
Net Cash Surplus / (Deficit) after Capital Expenditure	305,456	228,225	454,689	309,756
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	40,000
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(315,475)	(238,621)	(465,478)	(360,955)
Budgeted Net Increase / (Decrease) in Cash	(10,019)	(10,396)	(10,789)	(11,199)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Street Lighting	24,000	24,000	24,000	24,000
Public Cemeteries	67,183	70,207	73,365	76,665
Town Planning	251,693	263,019	274,855	287,223
Public Conveniences	0	0	0	0
Council Owned Housing	50,960	52,177	53,448	54,777
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	68,236	71,308	74,516	77,868
Total Operating Revenue	462,072	480,711	500,184	520,533
Operating Expenditure				
Street Lighting	167,953	174,271	180,842	187,676
Public Cemeteries	157,924	164,223	170,778	177,602
Town Planning	506,124	469,613	483,583	748,052
Public Conveniences	281,042	291,126	301,585	312,424
Council Owned Housing	34,271	35,504	36,781	38,107
Wirraminna Environmental Education Centre	18,566	19,294	20,052	20,842
Other Community Amenities	0	0	0	0
Total Operating Expenditure	1,165,880	1,154,031	1,193,621	1,484,703
Net Operating Surplus / (Deficit)	(703,808)	(673,320)	(693,437)	(964,170)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Street Lighting	0	0	0	0
Public Cemeteries	5,000	0	0	0
Town Planning	200,000	200,000	200,000	200,000
Public Conveniences	0	0	450,000	200,000
Council Owned Housing	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	0	0	0	0
Total Capital Revenue	205,000	200,000	650,000	400,000
Net Surplus / (Deficit) after Capital Revenue	(498,808)	(473,320)	(43,437)	(564,170)
Capital Expenditure				
Street Lighting	0	0	0	0
Public Cemeteries	25,000	10,000	10,000	10,000
Town Planning	0	0	50,000	0
Public Conveniences	40,000	80,000	500,000	250,000
Council Owned Housing	0	0	0	0
Wirraminna Environmental Education Centre	0	0	0	0
Other Community Amenities	0	0	0	0
Total Capital Expenditure	65,000	90,000	560,000	260,000
Net Capital Expenditure	140,000	110,000	90,000	140,000
Net Surplus / (Deficit) after Capital Expenditure	(563,808)	(563,320)	(603,437)	(824,170)
Add Back: Non-Cash items included in operating result	59,866	61,363	62,897	64,469
Net Cash Surplus / (Deficit) after Capital Expenditure	(503,942)	(501,957)	(540,540)	(759,701)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(228,488)	(228,767)	(229,063)	(229,376)
Budgeted Net Increase / (Decrease) in Cash	(732,430)	(730,724)	(754,603)	(989,077)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Water Supplies	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Water Supplies	2,399,941	2,436,889	2,497,087	2,595,409
Total Operating Revenue	2,399,941	2,436,889	2,497,087	2,595,409
Operating Expenditure				
Water Supplies	2,375,530	2,438,055	2,483,579	2,598,268
Total Operating Expenditure	2,375,530	2,438,055	2,483,579	2,598,268
Net Operating Surplus / (Deficit)	24,411	(1,166)	13,508	(2,859)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Function: Water Supplies				
Capital Revenue				
Water Supplies	4,169,550	129,110	134,920	140,991
Total Capital Revenue	4,169,550	129,110	134,920	140,991
Net Surplus / (Deficit) after Capital Revenue	4,193,961	127,944	148,428	138,132
Capital Expenditure				
Water Supplies	6,085,000	410,000	202,500	515,000
Total Capital Expenditure	6,085,000	410,000	202,500	515,000
Net Capital Expenditure	(1,915,450)	(280,890)	(67,580)	(374,009)
Net Surplus / (Deficit) after Capital Expenditure	(1,891,039)	(282,056)	(54,072)	(376,868)
Add Back: Non-Cash items included in operating result	532,735	578,017	627,148	680,456
Net Cash Surplus / (Deficit) after Capital Expenditure	(1,358,304)	295,961	573,076	303,588
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	1,358,304	(295,961)	(573,076)	(303,588)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Sewerage Services	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Sewerage Services	1,954,620	2,177,836	2,308,945	2,424,110
Total Operating Revenue	1,954,620	2,177,836	2,308,945	2,424,110
Operating Expenditure				
Sewerage Services	2,112,594	2,183,579	2,200,682	2,279,981
Total Operating Expenditure	2,112,594	2,183,579	2,200,682	2,279,981
Net Operating Surplus / (Deficit)	(157,974)	(5,743)	108,263	144,129

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Sewerage Services	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Sewerage Services	216,000	225,720	235,877	5,871,491
Total Capital Revenue	216,000	225,720	235,877	5,871,491
Net Surplus / (Deficit) after Capital Revenue	58,026	219,977	344,140	6,015,620
Capital Expenditure				
Sewerage Services	885,000	590,000	3,667,000	4,656,000
Total Capital Expenditure	885,000	590,000	3,667,000	4,656,000
Net Capital Expenditure	(669,000)	(364,280)	(3,431,123)	1,215,491
Net Surplus / (Deficit) after Capital Expenditure	(826,974)	(370,023)	(3,322,860)	1,359,620
Add Back: Non-Cash items included in operating result	766,700	785,868	805,515	825,653
Net Cash Surplus / (Deficit) after Capital Expenditure	(60,274)	415,845	(2,517,345)	2,185,273
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	60,274	(415,845)	2,517,345	(2,185,273)
Budgeted Net Increase / (Decrease) in Cash	0	0	0	0

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Public Halls	4,750	3,350	3,417	3,486
Libraries	158,287	158,807	165,168	171,754
Museums	0	0	0	0
Swimming Pools	80,990	84,635	88,443	92,421
Sporting Grounds & Recreation Reserves	0	0	0	0
Parks & Gardens	0	0	0	0
Other Cultural Services	0	0	0	0
Total Operating Revenue	244,027	246,792	257,028	267,661
Operating Expenditure				
Public Halls	378,837	390,119	402,492	415,290
Libraries	832,737	805,339	830,998	856,255
Museums	41,077	42,463	43,898	45,391
Swimming Pools	993,120	1,019,705	1,102,901	1,133,086
Sporting Grounds & Recreation Reserves	1,761,668	1,810,820	1,865,814	1,922,651
Parks & Gardens	527,198	543,882	562,407	581,614
Other Cultural Services	0	0	0	0
Total Operating Expenditure	4,534,637	4,612,328	4,808,510	4,954,287
Net Operating Surplus / (Deficit)	(4,290,610)	(4,365,536)	(4,551,482)	(4,686,626)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Public Halls	0	0	0	4,000,000
Libraries	199,000	0	0	0
Museums	0	0	0	0
Swimming Pools	0	3,450,000	84,253	84,253
Sporting Grounds & Recreation Reserves	0	0	0	0
Parks & Gardens	0	0	0	0
Other Cultural Services	0	0	0	0
Total Capital Revenue	199,000	3,450,000	84,253	4,084,253
Net Surplus / (Deficit) after Capital Revenue	(4,091,610)	(915,536)	(4,467,229)	(602,373)
Capital Expenditure				
Public Halls	0	10,000	20,000	4,020,000
Libraries	219,000	10,000	10,000	10,000
Museums	0	0	0	0
Swimming Pools	33,000	4,500,000	15,000	15,000
Sporting Grounds & Recreation Reserves	150,000	100,000	120,000	120,000
Parks & Gardens	80,000	500,000	130,000	170,000
Other Cultural Services	0	0	0	0
Total Capital Expenditure	482,000	5,120,000	295,000	4,335,000
Net Capital Expenditure	(283,000)	(1,670,000)	(210,747)	(250,747)
Net Surplus / (Deficit) after Capital Expenditure	(4,573,610)	(6,035,536)	(4,762,229)	(4,937,373)
Add Back: Non-Cash items included in operating result	1,898,697	1,946,165	1,994,819	2,044,689
Net Cash Surplus / (Deficit) after Capital Expenditure	(2,674,913)	(4,089,371)	(2,767,410)	(2,892,684)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(65,437)	(67,650)	(101,693)	(105,645)
Net Transfers (to) / from Reserves	100,000	300,000	100,000	100,000
Budgeted Net Increase / (Decrease) in Cash	(2,640,350)	(2,807,021)	(2,769,103)	(2,898,329)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Mining, Manufacturing & Construction	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Building Control	182,326	186,235	190,234	194,326
Quarries & Pits	0	0	0	0
Total Operating Revenue	182,326	186,235	190,234	194,326
Operating Expenditure				
Building Control	497,511	520,138	538,568	557,655
Quarries & Pits	(126,702)	(126,620)	(126,535)	(126,448)
Total Operating Expenditure	370,809	393,518	412,033	431,207
Net Operating Surplus / (Deficit)	(188,483)	(207,283)	(221,799)	(236,881)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Mining, Manufacturing & Construction	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Building Control	0	0	0	0
Quarries & Pits	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	(188,483)	(207,283)	(221,799)	(236,881)
Capital Expenditure				
Building Control	50,000	50,000	0	0
Quarries & Pits	0	0	0	0
Total Capital Expenditure	50,000	50,000	0	0
Net Capital Expenditure	(50,000)	(50,000)	0	0
Net Surplus / (Deficit) after Capital Expenditure	(238,483)	(257,283)	(221,799)	(236,881)
Add Back: Non-Cash items included in operating result	7,164	7,343	7,527	7,716
Net Cash Surplus / (Deficit) after Capital Expenditure	(231,319)	(249,940)	(214,272)	(229,165)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	15,000	15,000	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Budgeted Net Increase / (Decrease) in Cash	(346,319)	(364,940)	(344,272)	(359,165)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Transport & Communications	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
FAG Grant - Roads Component	2,704,813	2,785,957	2,869,536	2,955,622
Urban Local Roads	0	0	0	0
Sealed Rural Roads Local	3,195	3,195	0	0
Sealed Regional Roads Block Grant & Repair	1,940,300	2,000,058	2,061,309	2,124,092
Unsealed Rural Roads Local	0	0	0	0
Roads to Recovery	1,650,000	1,750,000	1,450,000	1,700,000
Bridges	0	0	0	0
Kerb & Gutter	0	0	0	0
Footpaths	0	0	0	0
Aerodromes	0	0	0	0
Bus Shelters	0	0	0	0
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	40,000	40,000	40,000	40,000
State Roads RMCC Works	2,847,126	2,975,247	3,109,133	3,249,044
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Operating Revenue	9,185,434	9,554,457	9,529,978	10,068,758
Operating Expenditure				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	1,210,485	1,484,974	1,534,775	1,586,422
Sealed Rural Roads Local	2,577,407	2,746,577	2,827,168	2,911,605
Sealed Regional Roads Block Grant & Repair	1,879,401	2,260,667	2,650,924	2,743,457
Unsealed Rural Roads Local	2,924,706	3,029,342	3,085,578	3,168,463
Roads to Recovery	0	0	0	0
Bridges	775,989	794,369	813,919	833,961
Kerb & Gutter	189,897	195,196	200,647	206,254
Footpaths	109,123	112,671	116,342	120,140
Aerodromes	32,063	33,252	34,488	35,773
Bus Shelters	5,556	5,695	5,837	5,983
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	80,000	80,000	80,000	80,000
State Roads RMCC Works	2,847,126	2,975,246	3,109,132	3,249,043
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Operating Expenditure	12,631,753	13,717,989	14,458,810	14,941,101
Net Operating Surplus / (Deficit)	(3,446,319)	(4,163,532)	(4,928,832)	(4,872,343)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Transport & Communications	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	0	0	0	0
Sealed Rural Roads Local	0	0	0	0
Sealed Regional Roads Block Grant & Repair	900,000	900,000	900,000	900,000
Unsealed Rural Roads Local	0	0	0	0
Roads to Recovery	0	0	0	0
Bridges	0	0	0	0
Kerb & Gutter	0	0	20,000	12,000
Footpaths	20,000	32,000	16,000	16,000
Aerodromes	0	0	0	0
Bus Shelters	0	0	0	0
Ancillary Road Works	0	0	0	0
PAMPS & Cycleways	0	0	0	0
State Roads RMCC Works	0	0	0	0
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Revenue	920,000	932,000	936,000	928,000
Net Surplus / (Deficit) after Capital Revenue	(2,526,319)	(3,231,532)	(3,992,832)	(3,944,343)
Capital Expenditure				
FAG Grant - Roads Component	0	0	0	0
Urban Local Roads	480,500	479,000	480,500	480,500
Sealed Rural Roads Local	1,000,000	1,000,000	1,000,000	1,010,000
Sealed Regional Roads Block Grant & Repair	2,093,200	1,800,000	1,500,009	1,500,000
Unsealed Rural Roads Local	1,640,000	1,640,000	1,640,000	1,640,000
Roads to Recovery	1,650,000	1,750,000	1,450,000	1,700,000
Bridges	0	0	150,000	0
Kerb & Gutter	0	0	100,000	60,000
Footpaths	80,000	80,000	260,000	260,000
Aerodromes	0	0	0	0
Bus Shelters	5,000	5,000	5,000	5,000
Ancillary Road Works	50,000	50,000	50,000	50,000
PAMPS & Cycleways	0	0	0	0
State Roads RMCC Works	0	0	0	0
Natural Disaster Recovery	0	0	0	0
Road Safety Officer	0	0	0	0
Total Capital Expenditure	6,998,700	6,804,000	6,635,509	6,705,500
Net Capital Expenditure	(6,078,700)	(5,872,000)	(5,699,509)	(5,777,500)
Net Surplus / (Deficit) after Capital Expenditure	(9,525,019)	(10,035,532)	(10,628,341)	(10,649,843)
Add Back: Non-Cash items included in operating result	5,361,017	5,495,043	5,632,418	5,773,229
Net Cash Surplus / (Deficit) after Capital Expenditure	(4,164,002)	(4,540,489)	(4,995,923)	(4,876,614)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(388,874)	(168,003)	(167,810)	(152,881)
Net Transfers (to) / from Reserves	0	0	200,000	200,000
Budgeted Net Increase / (Decrease) in Cash	(4,552,876)	(4,708,492)	(4,963,733)	(4,829,495)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
Jindera Medical Centre	21,806	22,788	23,813	24,885
Caravan Parks	64,049	65,330	66,637	67,970
Tourism Operations	0	0	0	0
Visitor Information Centre	0	0	0	0
Submarine Museum	55,700	56,414	57,142	57,885
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	73,598	73,790	74,920	76,140
Real Estate Sales	1,448,093	368,093	368,093	368,094
Private Works	208,080	217,444	227,229	237,454
Total Operating Revenue	1,871,326	803,859	817,834	832,428
Operating Expenditure				
Jindera Medical Centre	26,032	26,745	27,476	28,224
Caravan Parks	71,940	74,554	77,270	80,091
Tourism Operations	183,381	190,353	197,594	205,114
Visitor Information Centre	206,307	213,322	222,180	228,091
Submarine Museum	26,059	26,435	26,828	27,240
Economic Development	144,026	148,276	152,684	157,257
Community Development Grants	0	0	0	0
Community Development Projects	15,000	15,000	15,000	15,000
Real Estate Development	92,765	91,602	90,430	89,254
Real Estate Sales	0	0	0	0
Private Works	199,614	208,597	217,984	227,793
Total Operating Expenditure	965,124	994,884	1,027,446	1,058,064
Net Operating Surplus / (Deficit)	906,202	(191,025)	(209,612)	(225,636)

Greater Hume Shire Council

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
Jindera Medical Centre	0	0	0	0
Caravan Parks	0	0	0	0
Tourism Operations	0	0	0	0
Visitor Information Centre	0	0	0	0
Submarine Museum	0	0	0	0
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	0	0	0	0
Real Estate Sales	0	0	0	0
Private Works	0	0	0	0
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	906,202	(191,025)	(209,612)	(225,636)
Capital Expenditure				
Jindera Medical Centre	10,000	0	10,000	0
Caravan Parks	0	8,000	0	0
Tourism Operations	0	0	0	0
Visitor Information Centre	0	0	0	0
Submarine Museum	0	0	0	0
Economic Development	0	0	0	0
Community Development Grants	0	0	0	0
Community Development Projects	0	0	0	0
Real Estate Development	0	0	0	0
Real Estate Sales	0	0	0	0
Private Works	0	0	0	0
Total Capital Expenditure	10,000	8,000	10,000	0
Net Capital Expenditure	(10,000)	(8,000)	(10,000)	0
Net Surplus / (Deficit) after Capital Expenditure	896,202	(199,025)	(219,612)	(225,636)
Add Back: Non-Cash items included in operating result	80,215	82,220	84,276	86,383
Net Cash Surplus / (Deficit) after Capital Expenditure	976,417	(116,805)	(135,336)	(139,253)
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	(143,233)	(146,430)	(149,699)	(153,041)
Net Transfers (to) / from Reserves	(1,290,129)	(219,103)	(208,090)	(217,082)
Budgeted Net Increase / (Decrease) in Cash	(456,945)	(482,338)	(493,125)	(509,376)

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: General Purpose Revenue	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
FAG Grant - General Component	4,366,853	4,497,858	4,632,794	4,771,778
Interest on Investments	765,748	758,928	755,264	736,859
General Rates - Residential	3,923,907	4,041,624	4,162,873	4,287,759
General Rates - Farmland	6,156,800	6,341,504	6,531,749	6,727,701
General Rates - Business	525,436	541,199	557,435	574,158
General Rates - Pensioner Concessions	(175,323)	(179,706)	(184,199)	(188,804)
General Rates - Pensioner Rates Subsidy	96,428	98,838	101,309	103,842
Ex Gratia Rates	0	0	0	0
Extra Charges on Overdue Rates	25,000	25,000	25,000	25,000
Emergency Services Property Levy	0	0	0	0
	15,684,849	16,125,245	16,582,225	17,038,293
Operating Expenditure				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Operating Expenditure	0	0	0	0
Net Operating Surplus / (Deficit)	15,684,849	16,125,245	16,582,225	17,038,293

Delivery Program 2022 to 2026

Delivery Plan Budget

2024/25 to 2027/28

Budget Summary				
Function: General Purpose Revenue	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Revenue				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Capital Revenue	0	0	0	0
Net Surplus / (Deficit) after Capital Revenue	15,684,849	16,125,245	16,582,225	17,038,293
Capital Expenditure				
FAG Grant - General Component				
Interest on Investments				
General Rates - Residential				
General Rates - Farmland				
General Rates - Business				
General Rates - Pensioner Concessions				
General Rates - Pensioner Rates Subsidy				
Ex Gratia Rates				
Extra Charges on Overdue Rates				
Total Capital Expenditure	0	0	0	0
Net Capital Expenditure	0	0	0	0
Net Surplus / (Deficit) after Capital Expenditure	15,684,849	16,125,245	16,582,225	17,038,293
Add Back: Non-Cash items included in operating result	0	0	0	0
Net Cash Surplus / (Deficit) after Capital Expenditure	15,684,849	16,125,245	16,582,225	17,038,293
Repayments from Deferred Debtors	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfers (to) / from Reserves	0	0	0	0
Budgeted Net Increase / (Decrease) in Cash	15,684,849	16,125,245	16,582,225	17,038,293



Greater
Hume
Council

**Delivery Program 2022 to 2026
Operational Plan 2024-2025**

**Delivery Plan Budget
2024/25 to 2027/28**

Detailed Budget

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Elected Members Expenses				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Mayor & Elected Members Expenditure				
Mayoral Fee	25,546	26,185	26,840	27,511
Deputy Mayoral Fee	4,856	4,977	5,101	5,229
Councillors Fees	125,406	128,541	131,755	135,049
Councillor Superannuation	16,312	16,720	17,138	17,566
Provision of Facilities	6,463	6,754	7,058	7,376
Travelling Costs	21,009	21,954	22,942	23,974
Subsistence	6,027	6,298	6,581	6,877
Telephone Charges	2,141	2,238	2,339	2,444
Sundry Expenses	0	0	0	0
Training Non Salary Costs	15,000	7,500	7,500	7,500
Conferences & Seminars	15,000	15,675	16,380	17,117
Mayor & Elected Members Expenditure	237,760	236,842	243,634	250,643
Election Expenses	68,237	0	0	30,000
Councillors & Officers Liability Insurance	48,425	50,846	53,388	56,057
Total Operating Expenses	354,422	287,688	297,022	336,700
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Elected Members				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	354,422	287,688	297,022	336,700
Net Surplus/ (Deficit) from Operating	(354,422)	(287,688)	(297,022)	(336,700)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Elected Members	(354,422)	(287,688)	(297,022)	(336,700)

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Governance				
Operating Revenue				
User Fees & Charges	13,636	13,636	13,636	13,636
Other Revenue	0	0	0	0
Grants and Contributions for Operating purposes	14,000	14,000	14,000	14,000
Total Operating Revenue	27,636	27,636	27,636	27,636
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Staff Training	7,466	7,802	8,154	8,520
Civic Functions				
Australia Day Function	29,000	29,648	30,324	31,027
Anzac Day	16,100	16,825	12,122	12,667
Citizenship Ceremony	1,035	1,082	1,131	1,182
Miscellaneous Civic Functions	1,000	1,000	1,000	1,000
Civic Functions Total	47,135	48,555	44,577	45,876
Administration Expenditure	461,232	475,139	493,348	510,045
Professional Services				
Miscellaneous Professional Services	10,000	10,000	10,000	10,000
Customer Satisfaction Surveys	0	0	0	30,500
Audit Services Financial Reports	98,700	103,142	107,783	112,633
Internal Audit	37,295	38,973	40,727	42,560
Other Audit Services	0	0	0	0
Professional Services Total	145,995	152,115	158,510	195,693
Subscriptions	80,285	103,217	106,372	109,625
Council Contributions to Other Organisations	24,620	19,620	19,620	19,620
Depreciation	0	0	0	0
Project Expenses				
Service Reviews and Strategic Plans	25,000	25,000	60,000	25,000
Softwoods Working Group Committee Meetings	765	799	835	873
Project Expenses Total	25,765	25,799	60,835	25,873
Total Operating Expenses	792,498	832,247	891,416	915,252

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	18,000	78,000	18,000	0
Proceeds on Sale of Assets	0	25,000	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Governance				
Total Operating Revenue	27,636	27,636	27,636	27,636
Total Operating Expenditure	792,498	832,247	891,416	915,252
Net Surplus/ (Deficit) from Operating	(764,862)	(804,611)	(863,780)	(887,616)
Capital Revenue	0	0	0	0
Capital Expenditure	18,000	78,000	18,000	0
Net Surplus/ (Deficit) from Capital	(18,000)	(78,000)	(18,000)	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	25,000	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Governance	(782,862)	(857,611)	(881,780)	(887,616)

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Risk Management				
Operating Revenue				
Risk Incentive Payments	50,000	50,000	70,000	70,000
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	50,000	50,000	70,000	70,000
Operating Expenses				
Staff Training	3,481	3,637	3,801	3,972
Administration Expenditure Salaries & Wages	177,180	183,381	189,799	196,442
Subscriptions	723	756	790	826
Insurance				
Property Insurance	10,101	10,606	11,136	11,693
Public Liability Insurance	333,348	350,015	367,516	385,892
Fidelity Guarantee & Professional Indemnity	16,297	17,112	17,968	18,866
Other	12,940	13,587	14,266	14,979
Excess Payable on Insurance Claims	15,000	15,000	15,000	15,000
Non-Recoverable Deed of Release Payments	15,300	15,989	16,709	17,461
Insurance Total	402,986	422,309	442,595	463,891
Project Expenses				
Risk Management Signs	0	0	0	0
Project Expenses Total	0	0	0	0
Total Operating Expenses	584,370	610,083	636,985	665,131
Capital Expenditure	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	38,148	36,168	0	0
Transfers (to) / From Reserves	38,148	36,168	0	0
Summary : Risk Management				
Total Operating Revenue	50,000	50,000	70,000	70,000
Total Operating Expenditure	584,370	610,083	636,985	665,131
Net Surplus/ (Deficit) from Operating	(534,370)	(560,083)	(566,985)	(595,131)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	38,148	36,168	0	0
Net Result : Risk Management	(496,222)	(523,915)	(566,985)	(595,131)

Function: Governance	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Summary : Governance				
Total Operating Revenue	77,636	77,636	97,636	97,636
Total Operating Expenditure	1,731,290	1,730,018	1,825,423	1,917,083
Net Surplus/ (Deficit) from Operating	(1,653,654)	(1,652,382)	(1,727,787)	(1,819,447)
Capital Revenue	0	0	0	0
Capital Expenditure	18,000	78,000	18,000	0
Net Surplus/ (Deficit) from Capital	(18,000)	(78,000)	(18,000)	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	25,000	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	38,148	36,168	0	0
Net Result	(1,633,506)	(1,669,214)	(1,745,787)	(1,819,447)

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Corporate Services Management				
Operating Revenue				
Statutory Fees & Charges	29,925	30,524	31,134	31,757
User Fees & Charges	68,809	70,509	71,224	71,953
Other Revenue	114,443	115,532	116,642	117,775
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	213,177	216,565	219,000	221,485
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	2,003,335	2,073,452	2,146,023	2,221,134
Administration Expenses - Other	284,980	299,806	313,297	327,394
Council Contributions	3,677	3,842	4,015	4,196
Council Offices - Cleaning	57,965	60,295	62,720	55,245
Council Offices - Maintenance	48,409	50,587	52,864	55,243
Debt Recovery Costs	65,000	65,000	65,000	65,000
Depreciation	158,718	162,686	166,753	170,922
Insurance	29,814	31,305	32,870	34,513
Legal Expenses	15,000	15,675	16,380	17,117
Loan Interest	653	0	0	0
Other Office Expenses	46,481	48,573	50,759	53,042
Staff Training	35,360	36,951	38,613	40,350
Subscriptions	24,748	24,856	25,621	26,410
Utilities	34,389	35,605	36,867	28,175
Valuation Expenses	65,717	68,674	71,764	74,993
Total Operating Expenses	2,874,246	2,977,307	3,083,546	3,173,734
Less: Overhead and Oncost Recoveries	(484,443)	(501,399)	(518,948)	(537,111)
Net Operating Expenses	2,389,803	2,475,908	2,564,598	2,636,623
Capital Expenditure	40,000	50,000	155,000	30,000
Proceeds on Sale of Assets	0	0	85,000	0
Deferred Debtor Payments	10,129	10,129	10,129	10,129
Loan Principal Repayments	27,638	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	0	0	0	0
Jindera Community Hub Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Corporate Services Management				
Total Operating Revenue	213,177	216,565	219,000	221,485
Total Operating Expenditure	2,389,803	2,475,908	2,564,598	2,636,623
Net Surplus/ (Deficit) from Operating	(2,176,626)	(2,259,343)	(2,345,598)	(2,415,138)
Capital Revenue	0	0	0	0
Capital Expenditure	40,000	50,000	155,000	30,000
Net Surplus/ (Deficit) from Capital	(40,000)	(50,000)	(155,000)	(30,000)
Depreciation Contra	158,718	162,686	166,753	170,922
Loan Funds Raised	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	0	0	85,000	0
Loan Repayments	27,638	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Corporate Services Management	(2,075,417)	(2,136,528)	(2,238,716)	(2,264,087)

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Information Technology Services				
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	130,290	134,850	139,570	144,455
Depreciation	85,592	86,762	57,191	50,388
Equipment Leases	11,000	11,000	11,000	11,000
Internet Charges	64,272	67,164	70,186	73,344
IT Contractors, Hardware and Projects	198,600	229,537	239,866	250,660
Software Licences & Upgrades	834,485	538,407	540,570	541,188
Software Maintenance & Support Calls	10,000	10,450	10,920	11,411
Website	45,561	47,611	49,753	51,992
Total Operating Expenditure	1,409,800	1,157,131	1,151,817	1,168,673
Capital Expenditure	90,000	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Information Technology Services				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	1,409,800	1,157,131	1,151,817	1,168,673
Net Surplus/ (Deficit) from Operating	(1,409,800)	(1,157,131)	(1,151,817)	(1,168,673)
Capital Revenue	0	0	0	0
Capital Expenditure	90,000	0	0	0
Net Surplus/ (Deficit) from Capital	(90,000)	0	0	0
Depreciation Contra	85,592	86,762	57,191	50,388
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Information Technology Services	(1,414,208)	(1,070,369)	(1,094,626)	(1,118,285)

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Employment On-Costs				
Operating Revenue				
Sundry Income	0	0	0	0
Insurance Rebates	40,000	40,000	40,000	40,000
Workers Comp Accident Pays Recovered	30,000	30,000	30,000	30,000
Total Operating Revenue	70,000	70,000	70,000	70,000
Operating Expenditure				
Accident Pay	44,583	46,143	47,758	49,430
Annual Leave	1,002,156	1,037,232	1,073,535	1,111,109
Employee Assistance Program	20,000	20,700	21,425	22,175
Long Service Leave	442,590	458,081	474,114	490,708
Medicals	70,000	72,450	74,986	77,611
Non Compensable Injury Management	27,000	27,945	28,923	29,935
Other Leave Expenses	29,919	30,966	32,050	33,172
Protective Clothing & Accessories	55,000	56,925	58,917	60,979
Public Holidays	547,670	566,838	586,677	607,211
RDO/TIL Adjustments	0	0	0	0
Redundancy Pay	0	0	0	0
Sick Leave	398,300	412,241	426,669	441,602
Special Leave (COVID)	0	0	0	0
Staff Recruitment Costs	30,000	30,675	31,380	32,117
Staff Training	135,000	140,325	145,864	151,624
Superannuation - Accumulation Scheme	1,490,960	1,543,144	1,597,154	1,653,054
Superannuation - Defined Benefit Plan	15,780	0	0	0
Uniform/Clothing Purchased	4,000	4,140	4,285	4,435
Unused Leave paid to Estate	0	0	0	0
Work Health & Safety Expenses	5,000	5,225	5,460	5,706
Work Inspiration Day	2,101	2,196	2,295	2,398
Work Related Injury Management	30,000	30,000	30,000	30,000
Workers Comp Management Salaries & Wages	70,230	72,688	75,232	77,865
Workers Compensation Insurance	374,000	387,090	400,638	414,660
Total Operating Expenditure	4,794,289	4,945,004	5,117,362	5,295,791
Less: Payroll Oncost Recoveries	(4,724,289)	(4,875,004)	(5,047,362)	(5,225,791)
Net Operating Expenditure	70,000	70,000	70,000	70,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Employment On-Costs				
Total Operating Revenue	70,000	70,000	70,000	70,000
Total Operating Expenditure	70,000	70,000	70,000	70,000
Net Surplus/ (Deficit) from Operating	0	0	0	0
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Employment On-Costs	0	0	0	0

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Engineering Operations Management				
Operating Revenue				
User Fees & Charges	39,756	40,156	40,564	40,980
Other Revenue	0	0	0	0
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	39,756	40,156	40,564	40,980
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	1,127,226	1,212,797	1,255,245	1,299,179
Administration Expenses - Other	109,420	116,344	121,580	127,051
Asset Management	328,310	472,602	489,143	566,263
Depreciation	27,445	28,131	28,834	29,555
Programs & Events	5,150	5,330	5,517	5,710
Traffic Control	5,924	6,191	6,470	6,761
Subscriptions	4,511	3,823	3,919	4,017
Total Operating Expenditure	1,607,986	1,845,218	1,910,708	2,038,536
Less: Recoveries	(1,539,528)	(1,622,096)	(1,680,180)	(1,740,625)
Net Operating Expenditure	68,458	223,122	230,528	297,911
Capital Expenditure	40,000	0	115,000	0
Proceeds on Sale of Assets	25,000	0	55,000	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Engineering Administration				
Total Operating Revenue	39,756	40,156	40,564	40,980
Total Operating Expenditure	68,458	223,122	230,528	297,911
Net Surplus/ (Deficit) from Operating	(28,702)	(182,966)	(189,964)	(256,931)
Capital Revenue	0	0	0	0
Capital Expenditure	40,000	0	115,000	0
Net Surplus/ (Deficit) from Capital	(40,000)	0	(115,000)	0
Depreciation Contra	27,445	28,131	28,834	29,555
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	25,000	0	55,000	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Engineering Administration	(16,257)	(154,835)	(221,130)	(227,376)

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Depot				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Stores & Purchasing Administration	98,314	101,755	105,316	109,002
Depot Maintenance	62,605	65,422	68,365	71,442
Depot Operating Expenses	86,196	89,629	93,211	96,941
Depreciation	79,567	81,556	83,595	85,685
Interest on Loans	7,836	6,951	6,036	5,090
Total Operating Expenditure	334,518	345,313	356,523	368,160
Less: Recoveries	(83,224)	(86,969)	(90,883)	(94,973)
Net Operating Expenditure	251,294	258,344	265,640	273,187
Capital Expenditure	68,000	65,000	62,000	50,000
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Principal Repayments	26,175	27,060	27,975	28,921
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Plant Reserve	0	15,000	0	0
Transfers (to) / From Reserves	0	15,000	0	0
Summary : Depot Administration & Management				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	251,294	258,344	265,640	273,187
Net Surplus/ (Deficit) from Operating	(251,294)	(258,344)	(265,640)	(273,187)
Capital Revenue	0	0	0	0
Capital Expenditure	68,000	65,000	62,000	50,000
Net Surplus/ (Deficit) from Capital	(68,000)	(65,000)	(62,000)	(50,000)
Depreciation Contra	79,567	81,556	83,595	85,685
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	26,175	27,060	27,975	28,921
Net Transfer (to) / from Reserves	0	15,000	0	0
Net Result : Depot Administration & Management	(265,902)	(253,848)	(272,020)	(266,423)

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Plant Operating				
Operating Revenue				
Diesel Fuel Rebate & Other Revenue	61,200	63,954	66,832	69,839
Total Operating Revenue	61,200	63,954	66,832	69,839
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Depreciation	977,499	1,001,936	1,026,984	1,052,659
Fuel & Oil	825,000	862,125	900,921	916,462
Insurance	151,812	159,403	167,373	175,742
Insurance Claims Excess	0	0	0	0
Minor Plant Expenses	91,641	95,548	99,624	103,875
Tyres	60,000	62,700	65,522	68,470
Registration	140,000	146,300	152,884	159,764
Repairs and Maintenance	806,702	868,214	904,526	942,374
Total Plant Operating Expenses	3,052,654	3,196,226	3,317,834	3,419,346
Less: Plant Recoveries	(2,943,343)	(3,164,110)	(3,470,854)	(3,867,867)
Net Plant Operating Expenses	109,311	32,116	(153,020)	(448,521)
Capital Expenditure	1,139,000	1,167,000	1,285,000	1,240,000
Proceeds on Sale of Assets	142,000	175,000	285,000	260,000
Total Transfers (to) / from Plant Reserve	67,612	(41,774)	(246,836)	(591,019)
Summary : Plant				
Total Operating Revenue	61,200	63,954	66,832	69,839
Total Operating Expenditure	109,311	32,116	(153,020)	(448,521)
Net Surplus/ (Deficit) from Operating	(48,111)	31,838	219,852	518,360
Capital Revenue	0	0	0	0
Capital Expenditure	1,139,000	1,167,000	1,285,000	1,240,000
Net Surplus/ (Deficit) from Capital	(1,139,000)	(1,167,000)	(1,285,000)	(1,240,000)
Depreciation Contra	977,499	1,001,936	1,026,984	1,052,659
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	142,000	175,000	285,000	260,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	67,612	(41,774)	(246,836)	(591,019)
Net Result : Plant	0	0	0	0

Function: Administration	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Road Safety Officer				
Operating Revenue				
Grants & Subsidies Recurrent	10,000	10,450	10,920	11,411
Operating Contributions	85,876	102,911	106,679	110,586
Total Operating Revenue	95,876	113,361	117,599	121,997
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Salaries & Wages	111,040	114,926	118,948	123,111
Training	1,664	1,739	1,817	1,899
Other Administration Expenses	9,664	10,099	10,553	11,027
Project Expenses	10,000	10,450	10,920	11,411
Total Operating Expenses	132,368	137,214	142,238	147,448
Capital Expenditure	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Total Transfers (to) / from Reserve	0	0	0	0
Summary : Road Safety Officer				
Total Operating Revenue	95,876	113,361	117,599	121,997
Total Operating Expenditure	132,368	137,214	142,238	147,448
Net Surplus/ (Deficit) from Operating	(36,492)	(23,853)	(24,639)	(25,451)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Road Safety Officer	(36,492)	(23,853)	(24,639)	(25,451)
Summary : Administration				
Total Operating Revenue	480,009	504,036	513,995	524,301
Total Operating Expenditure	4,431,034	4,353,835	4,271,801	4,145,321
Net Surplus/ (Deficit) from Operating	(3,951,025)	(3,849,799)	(3,757,806)	(3,621,020)
Capital Revenue	0	0	0	0
Capital Expenditure	1,377,000	1,282,000	1,617,000	1,320,000
Net Surplus/ (Deficit) from Capital	(1,377,000)	(1,282,000)	(1,617,000)	(1,320,000)
Depreciation Contra	1,328,821	1,361,071	1,363,357	1,389,209
Loan Funds Raised	0	0	0	0
Deferred Debtor Repayments	10,129	10,129	10,129	10,129
Proceeds on Sale of Assets	167,000	175,000	425,000	260,000
Loan Repayments	53,813	27,060	27,975	28,921
Net Transfer (to) / from Reserves	67,612	(26,774)	(246,836)	(591,019)
Net Result : Administration	(3,808,276)	(3,639,433)	(3,851,131)	(3,901,622)

Function: Public Order & Safety	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Animal Control				
Operating Revenue				
Statutory Fees & Charges	36,740	37,475	38,224	38,989
User Fees & Charges	546	557	568	579
Other Revenue	0	0	0	0
Total Operating Revenue	37,286	38,032	38,792	39,568
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure	2,108	2,203	2,302	2,405
Computer / IT Costs	0	0	0	0
Debt Recovery Costs	518	541	565	590
Depreciation	474	474	474	474
Dog Impounding	192,883	200,117	207,627	215,424
Livestock Impounding	29,545	30,655	31,807	33,003
Professional Services - Legal	2,112	2,207	2,306	2,410
Staff Training	2,774	2,899	3,029	3,165
Utilities	328	335	342	349
Total Operating Expenditure	230,742	239,431	248,452	257,820
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Animal Control				
Total Operating Revenue	37,286	38,032	38,792	39,568
Total Operating Expenditure	230,742	239,431	248,452	257,820
Net Surplus/ (Deficit) from Operating	(193,456)	(201,399)	(209,660)	(218,252)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	474	474	474	474
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Animal Control	(192,982)	(200,925)	(209,186)	(217,778)

Function: Public Order & Safety	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Fire Services				
Operating Revenue				
Annual Maintenance & Repair Grant	354,252	370,193	386,852	404,260
Donations	0	0	0	0
Other Revenue	5,509	5,757	6,016	6,287
Green Valley Fire	0	0	0	0
Total Operating Revenue	359,761	375,950	392,868	410,547
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Annual Maint & Repairs Grant Expenditure - GHSC	274,686	287,047	299,963	313,462
Annual Maint & Repairs Grant Expenditure - Albury City	85,075	88,901	92,902	97,082
Greater Hume Shire Council Expenditure	55,417	57,541	59,751	62,051
Contributions to Fire Services				
Contribution to Rural Fire Service : Emergency Services Levy	651,563	681,535	712,886	745,679
Contribution to NSW Fire Brigade : Emergency Services Levy	71,437	74,723	78,160	81,755
Contributions to Fire Services Total	723,000	756,258	791,046	827,434
Other Operating Expenses				
Depreciation	80,356	82,365	84,424	86,535
Total Other Operating Expenses	80,356	82,365	84,424	86,535
Total Operating Expenditure	1,218,534	1,272,112	1,328,086	1,386,564
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Section 94 Contributions	0	0	0	0
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Fire Services				
Total Operating Revenue	359,761	375,950	392,868	410,547
Total Operating Expenditure	1,218,534	1,272,112	1,328,086	1,386,564
Net Surplus/ (Deficit) from Operating	(858,773)	(896,162)	(935,218)	(976,017)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	80,356	82,365	84,424	86,535
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Fire Services	(778,417)	(813,797)	(850,794)	(889,482)

Function: Public Order & Safety	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
State Emergency Services				
Operating Revenue				
User Fees & Charges	0	0	0	0
Recurrent Grants	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure	0	0	0	0
Depreciation	14,928	14,928	14,928	14,928
Emergency Services Levy	53,621	56,088	58,668	61,367
Insurance	2,078	2,182	2,291	2,406
Utilities	2,234	2,301	2,370	2,441
Total Operating Expenditure	72,861	75,499	78,257	81,142
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : State Emergency Services				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	72,861	75,499	78,257	81,142
Net Surplus/ (Deficit) from Operating	(72,861)	(75,499)	(78,257)	(81,142)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	14,928	14,928	14,928	14,928
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : State Emergency Services	(57,933)	(60,571)	(63,329)	(66,214)
Summary : Public Order & Safety				
Total Operating Revenue	397,047	413,982	431,660	450,115
Total Operating Expenditure	1,522,137	1,587,042	1,654,795	1,725,526
Net Surplus/ (Deficit) from Operating	(1,125,090)	(1,173,060)	(1,223,135)	(1,275,411)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	95,758	97,767	99,826	101,937
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Public Order & Safety	(1,029,332)	(1,075,293)	(1,123,309)	(1,173,474)

Function: Health	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Health Administration				
Operating Revenue				
User Fees & Charges	175,352	178,646	182,006	185,433
Other Revenue	0	0	0	0
Total Operating Revenue	175,352	178,646	182,006	185,433
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration : Salaries & Wages	95,806	99,159	102,630	106,222
Administration Overhead Allocation	31,919	32,995	34,119	35,291
On-Site Sewerage	62,090	64,418	66,835	69,343
Staff Training	3,274	3,399	3,529	3,665
Depreciation Contra	16,880	17,302	17,735	18,178
Total Operating Expenditure	209,969	217,273	224,848	232,699
Capital Expenditure	60,000	0	0	0
Proceeds on Sale of Assets	25,000	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Health Administration				
Total Operating Revenue	175,352	178,646	182,006	185,433
Total Operating Expenditure	209,969	217,273	224,848	232,699
Net Surplus/ (Deficit) from Operating	(34,617)	(38,627)	(42,842)	(47,266)
Capital Revenue	0	0	0	0
Capital Expenditure	60,000	0	0	0
Net Surplus/ (Deficit) from Capital	(60,000)	0	0	0
Depreciation Contra	16,880	17,302	17,735	18,178
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	25,000	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Health Administration	(52,737)	(21,325)	(25,107)	(29,088)

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Waste Management				
Operating Revenue				
Rates & Annual Charges				
Std Combo Waste Residential	1,536,990	1,583,100	1,630,593	1,679,511
Std Combo Waste Business	221,370	228,011	234,851	241,897
Vacant Waste	13,320	13,320	13,320	13,320
Recycle Only Waste	9,450	9,734	10,026	10,327
Garbage Only Waste	79,980	82,379	84,850	87,396
Pensioner Concessions	(27,500)	(28,188)	(28,893)	(29,615)
Total Rates & Annual Charges	1,833,610	1,888,356	1,944,747	2,002,836
User Fees & Charges				
Tipping Fees	173,747	177,223	180,767	184,382
Total User Fees & Charges	173,747	177,223	180,767	184,382
Grants & Subsidies Recurrent				
Pensioner Rates Subsidy	15,125	15,503	15,891	16,288
State Grants & Subsidies	0	0	0	0
Grants & Subsidies Recurrent	15,125	15,503	15,891	16,288
Other Revenue	60,000	75,000	75,000	60,000
Total Operating Revenue	2,082,482	2,156,082	2,216,405	2,263,506
Capital Revenue				
S94 Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Administration Expenses				
Administration : Salaries & Wages	85,254	88,238	91,326	94,522
Administration Overhead Allocation	53,974	55,863	57,818	59,842
Administration Expenses - Other	2,776	2,901	3,031	3,167
Depreciation	84,805	86,925	89,098	91,325
Environmental Management Plan	0	0	0	0
Insurance	16,479	17,303	18,168	19,076
Staff Training	0	0	0	0
Utilities	7,784	8,018	8,259	8,507
Administration Expenses	251,072	259,248	267,700	276,439
Other Operations Expenses				
Kerbside Collection	254,463	265,914	277,880	290,385
Recycling Services	934,937	977,009	1,020,974	1,066,918
Abandoned Vehicle Disposal	9,362	9,704	10,059	10,427
Drum Muster	5,118	5,202	5,289	5,379
Goods for Resale	4,500	4,658	4,821	4,990
Concrete Crushing	40,000	0	40,000	0
Tyre Disposal	0	20,000	0	20,000
Other Operations Expenses	1,248,380	1,282,487	1,359,023	1,398,099

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Waste Site Operations				
Brocklesby Transfer Station	8,012	8,329	8,659	9,002
Burrumbuttock Transfer Station	9,216	9,593	9,986	10,395
Culcairn Landfill	125,133	129,842	134,730	139,806
Gerogery Transfer Station	10,987	11,404	11,837	12,287
Henty Transfer Station	13,963	14,506	15,071	15,657
Holbrook Landfill	109,508	113,515	117,669	121,978
Jindera Transfer Station	60,832	63,266	65,799	68,435
Mullengandera Transfer Station	13,302	13,805	14,328	14,870
Total Waste Site Operations	350,953	364,260	378,079	392,430
Waste Site Maintenance				
Brocklesby Transfer Station	1,616	1,689	1,765	1,844
Burrumbuttock Transfer Station	3,016	3,152	3,294	3,442
Culcairn Landfill	29,192	30,457	31,778	33,156
Gerogery Transfer Station	3,458	3,598	3,744	3,895
Henty Transfer Station	4,632	4,839	5,054	5,279
Holbrook Landfill	39,480	50,747	42,970	54,839
Jindera Transfer Station	8,805	9,201	9,615	10,048
Mullengandera Transfer Station	1,672	1,743	1,817	1,893
Walla Walla Landfill	1,599	1,655	1,713	1,773
Woomargama	1,131	1,171	1,212	1,254
Total Waste Site Maintenance	94,601	108,252	102,962	117,423
Total Operating Expenditure	1,945,006	2,014,247	2,107,764	2,184,391
Capital Expenditure	50,000	50,000	50,000	50,000
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
Section 94 Contributions	0	0	0	0
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Waste Management Reserve	0	0	0	0
Domestic Waste Management Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Waste Management				
Total Operating Revenue	2,082,482	2,156,082	2,216,405	2,263,506
Total Operating Expenditure	1,945,006	2,014,247	2,107,764	2,184,391
Net Surplus/ (Deficit) from Operating	137,476	141,835	108,641	79,115
Capital Revenue	0	0	0	0
Capital Expenditure	50,000	50,000	50,000	50,000
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000)	(50,000)	(50,000)
Add Back: Depreciation Contra	84,805	86,925	89,098	91,325
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Waste Management	172,281	178,760	147,739	120,440

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Noxious Animals & Insects				
Operating Revenue				
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Elm Leaf Beetle	5,000	5,000	5,000	5,000
Feral Animals	5,000	5,000	5,000	5,000
Total Operating Expenditure	10,000	10,000	10,000	10,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Noxious Animals & Insects				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	10,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Operating	(10,000)	(10,000)	(10,000)	(10,000)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Noxious Animals & Insects	(10,000)	(10,000)	(10,000)	(10,000)

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Noxious Plants				
Operating Revenue				
WAP Program	89,754	93,793	98,014	102,425
Fees & Charges	0	0	0	0
Other Grants	0	0	0	0
Total Operating Revenue	89,754	93,793	98,014	102,425
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
WAP Program	273,076	283,275	293,860	304,845
Total Operating Expenditure	273,076	283,275	293,860	304,845
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Murray & Riverina Weeds Action Program	0	0	0	0
Balldale Walbundrie Connected Corridors Grant	0	0	0	0
Murray Local Land Services Grant	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Noxious Plants				
Total Operating Revenue	89,754	93,793	98,014	102,425
Total Operating Expenditure	273,076	283,275	293,860	304,845
Net Surplus/ (Deficit) from Operating	(183,322)	(189,482)	(195,846)	(202,420)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Noxious Plants	(183,322)	(189,482)	(195,846)	(202,420)

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Street Cleaning				
Operating Revenue				
User Fees & Charges				
Total Operating Revenue	10,000	10,350	10,712	11,086
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Maintenance - Street Sweeping	0	0	0	0
Brocklesby	1,790	1,865	1,943	2,025
Burrumbuttock	2,579	2,686	2,797	2,913
Culcairn	18,238	18,993	19,780	20,599
Gerogery	2,293	2,390	2,491	2,597
Henty	11,839	12,332	12,845	13,380
Holbrook	16,876	17,577	18,307	19,068
Jindera	14,245	14,844	15,468	16,120
Walbundrie	2,750	2,863	2,980	3,103
Walla Walla	5,553	5,776	6,007	6,248
Woomargama	783	816	850	886
Total Maintenance - Street Sweeping	76,946	80,142	83,468	86,939
Total Operating Expenses	86,946	90,492	94,180	98,025
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Street Cleaning Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Street Cleaning Reserve				
Total Operating Revenue	10,000	10,350	10,712	11,086
Total Operating Expenditure	86,946	90,492	94,180	98,025
Net Surplus/ (Deficit) from Operating	(76,946)	(80,142)	(83,468)	(86,939)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Street Cleaning Reserve	(76,946)	(80,142)	(83,468)	(86,939)

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Stormwater Drainage				
Capital Revenue				
Capital Grants	4,500,000	0	0	5,200,000
Capital Contributions	0	0	0	0
Total Capital Revenue	4,500,000	0	0	5,200,000
Operating Expenses				
Stormwater Drainage Maintenance				
Clearing Drains	4,285	4,459	4,641	4,831
Minor Repairs	60,281	62,848	65,525	68,316
Mowing	3,075	3,201	3,332	3,469
Spraying	6,184	6,443	6,713	6,995
Other Maintenance	31,742	33,018	34,347	35,729
Stormwater Drainage Maintenance	105,567	109,969	114,558	119,340
Depreciation	135,107	138,485	141,947	145,496
Total Operating Expenditure	240,674	248,454	256,505	264,836
Capital Expenditure	4,700,000	400,000	250,000	6,700,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Land Development Reserve	0	0	0	0
Section 7.12 Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Storm Water Drainage				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	240,674	248,454	256,505	264,836
Net Surplus/ (Deficit) from Operating	(240,674)	(248,454)	(256,505)	(264,836)
Capital Revenue	4,500,000	0	0	5,200,000
Capital Expenditure	4,700,000	400,000	250,000	6,700,000
Net Surplus/ (Deficit) from Capital	(200,000)	(400,000)	(250,000)	(1,500,000)
Depreciation Contra	135,107	138,485	141,947	145,496
Loan Funds Raised	0	0	0	1,300,000
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Storm Water Drainage	(305,567)	(509,969)	(364,558)	(319,340)

Function: Environment	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Summary : Environment				
Total Operating Revenue	2,182,236	2,260,225	2,325,131	2,377,017
Total Operating Expenditure	2,555,702	2,646,468	2,762,309	2,862,097
Net Surplus/ (Deficit) from Operating	(373,466)	(386,243)	(437,178)	(485,080)
Capital Revenue	4,500,000	0	0	5,200,000
Capital Expenditure	4,750,000	450,000	300,000	6,750,000
Net Surplus/ (Deficit) from Capital	(250,000)	(450,000)	(300,000)	(1,550,000)
Depreciation Contra	219,912	225,410	231,045	236,821
Loan Funds Raised	0	0	0	1,300,000
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Environment	(403,554)	(610,833)	(506,133)	(498,259)

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Family Day Care				
Operating Revenue				
Admin Levy	716,300	748,534	782,218	817,418
Educator Levy	14,872	14,872	14,872	14,872
Grants & Contributions	0	0	0	0
Other Revenue	14,400	14,400	14,400	14,400
Total Operating Revenue	745,572	777,806	811,490	846,690
Operating Expenses				
Administration Expenditure				
Administration Salaries & Wages	437,100	452,399	468,233	484,621
Administration - Other	27,757	29,007	30,312	31,676
Building Maintenance	6,076	6,335	6,604	6,884
Cleaning	9,000	9,405	9,828	10,270
Insurance	0	0	0	0
Overhead Allocation	37,333	38,640	39,992	41,392
Computer / IT Expenditure	35,000	36,576	38,222	39,942
Furniture	0	0	0	0
Programs & Events	12,500	13,063	13,651	14,266
Rent	53,000	55,385	57,877	60,481
Subscriptions	2,327	2,432	2,541	2,655
Staff Training	2,500	2,613	2,731	2,854
Utilities	10,500	10,890	11,294	11,714
Depreciation	0	0	0	0
Total Operating Expenditure	633,093	656,745	681,285	706,755
Capital Expenditure	0	0	0	110,000
Proceeds on Sale of Assets	0	0	0	40,000
Transfers (to) / From Reserves				
Family Day Care Reserve	(112,479)	(121,061)	(130,205)	(69,935)
Transfers (to) / From Reserves	(112,479)	(121,061)	(130,205)	(69,935)
Summary : Family Day Care				
Total Operating Revenue	745,572	777,806	811,490	846,690
Total Operating Expenditure	633,093	656,745	681,285	706,755
Net Surplus/ (Deficit) from Operating	112,479	121,061	130,205	139,935
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	110,000
Net Surplus/ (Deficit) from Capital	0	0	0	(110,000)
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	40,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(112,479)	(121,061)	(130,205)	(69,935)
Net Result : Family Day Care	0	0	0	0

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Children Services - Culcairn, Holbrook , Henty Walla Walla & Culcairn				
Operating Revenue				
Family Levy	1,028,360	1,048,929	1,118,478	1,157,519
CCCS Subsidies	2,030,000	2,078,915	2,308,544	2,399,529
Grants & Subsidies Recurrent	1,153,994	1,173,251	1,208,624	1,245,066
Donations and Sundry Income	0	0	0	0
Total Operating Revenue	4,212,354	4,301,095	4,635,646	4,802,114
Operating Expenditure				
Salaries & Wages - Child Facing	2,672,712	2,767,797	2,866,281	2,968,284
Salaries & Wages - Non Child Facing	581,245	601,588	622,644	644,437
Advertising and Marketing	8,000	8,285	8,581	8,888
Audit	5,481	5,728	5,986	6,256
Cleaning	65,014	67,940	70,997	74,193
Depreciation	0	0	0	0
Electricity	13,698	14,246	14,816	15,408
Equipment Purchases	15,000	15,676	16,382	17,120
Food	55,500	57,999	60,610	63,338
Furniture	0	0	0	0
Health & Hygiene	32,000	33,440	34,945	36,518
Insurance	11,115	11,671	12,254	12,867
IT Consultancy	71,020	74,216	77,556	81,045
Telephone and Internet	9,700	10,138	10,595	11,073
Maintenance	115,222	119,467	123,870	128,435
Other Expenses	79,169	82,735	86,458	90,346
Overheads Allocation	157,442	162,953	168,656	174,558
Rates	6,648	6,847	7,053	7,264
Rent	68,236	71,308	74,516	77,868
Resources	35,500	37,088	38,746	40,478
Software Licences	6,480	6,772	7,077	7,395
Subscriptions	3,000	3,135	3,276	3,423
Training & Conferences	15,514	16,213	16,943	17,705
Water	3,000	3,060	3,120	3,182
Total Operating Expenditure	4,030,696	4,178,302	4,331,362	4,490,081
Capital Expenditure	0	0	0	25,000
Proceeds on Sale of Assets				
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grant - Culcairn Children Services	0	0	0	0
Henty Children Services Reserve	(102,916)	(81,858)	(75,428)	(43,525)
Walla Walla Children Services Reserve	(37,951)	(31,538)	(24,698)	(17,413)
Holbrook Children Services Reserve	(155,982)	(139,975)	(122,873)	(104,619)
Holbrook Children Services Liquidation Proceeds Reserve	0	0	0	0
Culcairn Children Services Reserve	115,191	130,578	(81,285)	(121,476)
Culcairn Children Services Liquidation Proceeds Reserve	0	0	0	0
Transfers (to) / From Reserves	(181,658)	(122,793)	(304,284)	(287,033)
Summary : Children Services				
Total Operating Revenue	4,212,354	4,301,095	4,635,646	4,802,114
Total Operating Expenditure	4,030,696	4,178,302	4,331,362	4,490,081
Net Surplus/ (Deficit) from Operating	181,658	122,793	304,284	312,033
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	25,000
Net Surplus/ (Deficit) from Capital	0	0	0	(25,000)
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(181,658)	(122,793)	(304,284)	(287,033)
Net Result : Children Services	0	0	0	0

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Pre-School				
Operating Expenditure				
Henty Pre-School	1,152	1,187	1,223	1,260
Jindera Pre-School	1,531	1,564	1,598	1,633
Total Operating Expenditure	2,683	2,751	2,821	2,893
Transfers (to) / From Reserves				
Children Services Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Pre-School				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	2,683	2,751	2,821	2,893
Net Surplus/ (Deficit) from Operating	(2,683)	(2,751)	(2,821)	(2,893)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Pre-School	(2,683)	(2,751)	(2,821)	(2,893)

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Youth Services				
Operating Revenue				
User Fees & Charges	0	0	0	0
Grants & Subsidies Recurrent	3,500	3,658	3,823	3,995
Total Operating Revenue	3,500	3,658	3,823	3,995
Operating Expenditure				
Administration - Salaries & Wages	0	0	0	0
Administration - Other	0	0	0	0
Depreciation	0	0	0	0
Programs & Events	10,000	10,442	10,904	11,387
Total Operating Expenditure	10,000	10,442	10,904	11,387
Capital Expenditure	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Youth Reserves	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Youth Services				
Total Operating Revenue	3,500	3,658	3,823	3,995
Total Operating Expenditure	10,000	10,442	10,904	11,387
Net Surplus/ (Deficit) from Operating	(6,500)	(6,784)	(7,081)	(7,392)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Youth Services	(6,500)	(6,784)	(7,081)	(7,392)

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Aged Care Rental and Community Housing				
Operating Income				
Rent				
Community Housing	55,255	56,637	58,053	59,504
Frampton Court Rental Units	118,404	121,364	124,398	127,508
Kala Court Rental Units	47,599	48,789	50,009	51,259
Kala Court Self Funded Rental Units	34,320	35,178	36,057	36,958
Aged Care Rental Units Culcairn	23,681	23,681	23,681	23,681
Aged Care Rental Units Jindera	21,280	21,280	21,280	21,280
Total Rent	300,539	306,929	313,478	320,190
Other Income				
Kala Court Self Funded Rental Units Entry Contributions	51,300	51,300	51,300	51,300
Total Other Income	51,300	51,300	51,300	51,300
Total Operating Income	351,839	358,229	364,778	371,490
Operating Expenditure				
Community Housing	12,424	12,971	13,541	14,137
Frampton Court Rental Units	39,438	41,148	42,933	44,796
Kala Court Rental Units	19,711	20,587	21,501	22,456
Kala Court Self Funded Rental Units	23,023	23,969	24,953	25,978
Aged Care Rental Units Culcairn	11,064	11,530	12,016	12,521
Aged Care Rental Units Howlong	0	0	0	0
Aged Care Rental Units Jindera	14,925	15,576	16,254	16,961
Total Maintenance	120,585	125,781	131,198	136,849
Operating Expenses				
Community Housing	16,246	16,864	17,507	18,175
Frampton Court Rental Units	35,357	36,517	37,719	38,963
Kala Court Rental Units	13,824	14,338	14,872	15,427
Kala Court Self Funded Rental Units	21,741	22,620	23,536	24,492
Aged Care Rental Units Culcairn	8,354	8,644	8,944	9,256
Aged Care Rental Units Jindera	8,394	8,698	9,013	9,341
Total Operating Expenses	103,916	107,681	111,591	115,654
Depreciation	116,451	119,362	122,346	125,405
Total Operating Expenditure	340,952	352,824	365,135	377,908

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	106,000	130,000	91,000	115,000
Transfers (to) / From Reserves				
Community Housing	(2,585)	(2,802)	(3,005)	(3,192)
Frampton Court Rental Units	(19,609)	(19,699)	(19,746)	(19,749)
Kala Court Rental Units	(14,064)	10,136	(13,636)	10,624
Kala Court Self Funded Rental Units Entry Contributions	(12,856)	(11,889)	(10,868)	(9,788)
Aged Care Rental Units Culcairn	10,737	11,493	12,279	13,096
Aged Care Rental Units Jindera	17,039	17,994	3,987	5,022
S94 Reserve	0	0	0	0
Transfers (to) / From Reserves	(21,338)	5,233	(30,989)	(3,987)
Summary : Aged Care Rental and Community Housing				
Total Operating Revenue	351,839	358,229	364,778	371,490
Total Operating Expenditure	340,952	352,824	365,135	377,908
Net Surplus/ (Deficit) from Operating	10,887	5,405	(357)	(6,418)
Capital Revenue	0	0	0	0
Capital Expenditure	106,000	130,000	91,000	115,000
Net Surplus/ (Deficit) from Capital	(106,000)	(130,000)	(91,000)	(115,000)
Add Back: Depreciation Contra	116,451	119,362	122,346	125,405
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(21,338)	5,233	(30,989)	(3,987)
Net Result : Aged Care Rental and Community Housing	0	0	0	0

Function: Community Services & Education	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Other Community Services				
Operating Revenue				
Culcairn Newsletter	6,398	6,686	6,987	7,301
Henty Newsletter	5,332	5,572	5,823	6,085
Holbrook Newsletter	37,323	39,003	40,758	42,592
Other	0	0	0	0
Total Operating Revenue	49,053	51,261	53,568	55,978
Operating Expenditure				
Culcairn Newsletter	6,398	6,686	6,987	7,301
Henty Newsletter	5,332	5,572	5,823	6,085
Holbrook Newsletter	37,323	39,003	40,758	42,592
Other	0	0	0	0
Culcairn Men's Shed	836	861	887	914
Depreciation	0	0	0	0
Total Operating Expenditure	49,889	52,122	54,455	56,892
Transfers (to) / From Reserves				
Other Community Services	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Other Community Services				
Total Operating Revenue	49,053	51,261	53,568	55,978
Total Operating Expenditure	49,889	52,122	54,455	56,892
Net Surplus/ (Deficit) from Operating	(836)	(861)	(887)	(914)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net result : Other Community Services	(836)	(861)	(887)	(914)
Summary : Community Services & Education				
Total Operating Revenue	5,362,318	5,492,049	5,869,305	6,080,267
Total Operating Expenditure	5,067,313	5,253,186	5,445,962	5,645,916
Net Surplus/ (Deficit) from Operating	295,005	238,863	423,343	434,351
Capital Revenue	0	0	0	0
Capital Expenditure	106,000	130,000	91,000	250,000
Net Surplus/ (Deficit) from Capital	(106,000)	(130,000)	(91,000)	(250,000)
Add Back: Depreciation Contra	116,451	119,362	122,346	125,405
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	40,000
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(315,475)	(238,621)	(465,478)	(360,955)
Net result : Community Services & Education	(10,019)	(10,396)	(10,789)	(11,199)

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Street Lighting				
Operating Revenue				
User Charges & Fees	24,000	24,000	24,000	24,000
Total Operating Revenue	24,000	24,000	24,000	24,000
Operating Expenditure				
Electricity	157,953	164,271	170,842	177,676
Street Light Installations	10,000	10,000	10,000	10,000
Total Operating Expenditure	167,953	174,271	180,842	187,676
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Internal Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Street Lighting				
Total Operating Revenue	24,000	24,000	24,000	24,000
Total Operating Expenditure	167,953	174,271	180,842	187,676
Net Surplus/ (Deficit) from Operating	(143,953)	(150,271)	(156,842)	(163,676)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Street Lighting	(143,953)	(150,271)	(156,842)	(163,676)

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Cemeteries				
Operating Revenue				
Cemetery Fees				
Cookardinia Cemetery	1,066	1,114	1,164	1,216
Culcairn Cemetery	15,996	16,716	17,468	18,254
Gerogery West Cemetery	0	0	0	0
Henty Cemetery	13,330	13,930	14,557	15,212
Holbrook Cemetery	17,595	18,387	19,214	20,079
Jindera Cemetery	9,065	9,473	9,899	10,344
Walla Walla Cemetery	9,065	9,473	9,899	10,344
Woomargama Cemetery	1,066	1,114	1,164	1,216
Total Operating Revenue	67,183	70,207	73,365	76,665
Capital Revenue				
Capital Grants and Contributions	5,000	0	0	0
Total Capital Revenue	5,000	0	0	0
Operating Expenses				
Cemetery Maintenance				
Burrumbuttock Cemetery	4,158	4,346	4,541	4,746
Cookardinia Cemetery	5,500	5,748	6,007	6,277
Culcairn Cemetery	15,416	16,077	16,767	17,486
Gerogery Cemetery	1,600	1,656	1,714	1,774
Gerogery West Cemetery	4,000	4,180	4,368	4,565
Goombargana Cemetery	2,175	2,269	2,366	2,467
Henty Cemetery	9,453	9,856	10,276	10,715
Holbrook Cemetery	20,767	21,589	22,445	23,334
Jindera Cemetery	3,895	4,054	4,219	4,391
Mullengandra Cemetery	6,000	6,270	6,552	6,846
Walbundrie Cemetery	3,000	3,135	3,276	3,423
Walla Walla Cemetery	8,781	9,165	9,566	9,984
Woomargama Cemetery	6,127	6,403	6,691	6,992
Total Cemetery Maintenance	90,872	94,748	98,788	103,000

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Cemetery Other Operating Expenses				
General Cemetery	36,533	37,812	39,135	40,505
Brocklesby Cemetery	0	0	0	0
Bungowannah Cemetery	282	282	282	282
Burrumbuttock Cemetery	592	602	613	624
Cookardinia Cemetery	406	413	420	428
Culcairn Cemetery	5,170	5,403	5,646	5,900
Gerogery Cemetery	0	0	0	0
Gerogery West Cemetery	0	0	0	0
Goombargana Cemetery	250	250	250	250
Henty Cemetery	8,482	8,864	9,263	9,680
Holbrook Cemetery	4,907	5,120	5,343	5,575
Jindera Cemetery	304	313	322	332
Moorwatha Cemetery	250	250	250	250
Mullengandra Cemetery	250	250	250	250
Walbundrie Cemetery	0	0	0	0
Walla Walla Cemetery	3,188	3,317	3,452	3,593
Woomargama Cemetery	0	0	0	0
Total Cemetery Other Operating Expenses	60,614	62,876	65,226	67,669
Depreciation				
Total Cemeteries Operating Expenditure	151,486	157,624	164,014	170,669
Capital Expenditure	25,000	10,000	10,000	10,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Cemeteries				
Total Operating Revenue	67,183	70,207	73,365	76,665
Total Operating Expenditure	151,486	157,624	164,014	170,669
Net Surplus/ (Deficit) from Operating	(84,303)	(87,417)	(90,649)	(94,004)
Capital Revenue	5,000	0	0	0
Capital Expenditure	25,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Capital	(20,000)	(10,000)	(10,000)	(10,000)
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Cemeteries	(104,303)	(97,417)	(100,649)	(104,004)

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Town Planning				
Operating Revenue				
User Fees & Charges	251,693	263,019	274,855	287,223
Grants & Subsidies	0	0	0	0
Solar Farm Contribution	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	251,693	263,019	274,855	287,223
Capital Revenue				
Section 7.12 (94A) Development Consent Levies	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000
Total Capital Revenue	200,000	200,000	200,000	200,000
Operating Expenditure				
Administration - Salaries & Wages	359,405	371,984	385,003	398,478
Administration - Other Expenses	15,539	16,171	16,831	17,521
Legal Expenses	125,000	75,000	75,000	75,000
Professional Services - Planning Consultant	0	0	0	0
Subscriptions	0	0	0	0
Staff Training	6,180	6,458	6,749	7,053
West Jindera Rezoning Studies	0	0	0	250,000
Holbrook Structural Plan	0	0	0	0
Town Planning LEP	0	0	0	0
Total Operating Expenses	506,124	469,613	483,583	748,052
Capital Expenditure	0	0	50,000	0
Proceeds on Sale of Assets	0	0	15,000	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Solar Farm Reserves	0	0	0	0
Section 7.12 Contributions	(200,000)	(200,000)	(200,000)	(200,000)
Transfers (to) / From Reserves	(200,000)	(200,000)	(200,000)	(200,000)
Summary : Town Planning				
Total Operating Revenue	251,693	263,019	274,855	287,223
Total Operating Expenditure	506,124	469,613	483,583	748,052
Net Surplus/ (Deficit) from Operating	(254,431)	(206,594)	(208,728)	(460,829)
Capital Revenue	200,000	200,000	200,000	200,000
Capital Expenditure	0	0	50,000	0
Net Surplus/ (Deficit) from Capital	200,000	200,000	150,000	200,000
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(200,000)	(200,000)	(200,000)	(200,000)
Net Result : Town Planning	(254,431)	(206,594)	(243,728)	(460,829)

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Public Conveniences				
Operating Expenses				
Public Toilets Maintenance				
Brocklesby Public Toilets	1,057	1,101	1,147	1,195
Burrumbuttock Public Toilets	1,057	1,096	1,137	1,179
Culcairn Public Toilets	5,399	5,620	5,850	6,090
Gerogery Public Toilets	1,876	1,949	2,026	2,105
Henty Public Toilets	3,793	3,942	4,096	4,257
Holbrook Public Toilets	6,986	7,268	7,561	7,866
10 Mile Creek Public Toilets	595	619	645	672
Submarine Area Public Toilets	596	620	645	671
Jindera Public Toilets	4,328	4,501	4,680	4,868
Walbundrie Public Toilets	1,056	1,101	1,148	1,197
Walla Walla Public Toilets	1,056	1,102	1,149	1,198
Woomargama Public Toilets	1,057	1,101	1,146	1,192
Total Public Toilets Maintenance	28,856	30,020	31,230	32,490
Public Toilets Other Operating Expenses				
Brocklesby Public Toilets	4,943	5,135	5,335	5,543
Burrumbuttock Public Toilets	4,591	4,769	4,955	5,147
Culcairn Public Toilets	18,273	18,956	19,665	20,399
Gerogery Public Toilets	4,340	4,508	4,682	4,863
Henty Public Toilets	21,747	22,550	23,387	24,253
Holbrook Public Toilets	27,962	28,969	30,014	31,098
10 Mile Creek Public Toilets	43,496	45,073	46,708	48,402
Submarine Area Public Toilets	45,246	46,934	48,686	50,504
Jindera Public Toilets	16,207	16,850	17,519	18,215
Walbundrie Public Toilets	11,105	11,512	11,934	12,371
Walla Walla Public Toilets	9,274	9,617	9,971	10,339
Woomargama Public Toilets	8,364	8,679	9,006	9,345
Total Public Toilets Other Operating Expenses	215,548	223,552	231,862	240,479
Depreciation	36,638	37,554	38,493	39,455
Total Public Toilets Expenditure	281,042	291,126	301,585	312,424
Capital Expenditure	40,000	80,000	500,000	250,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Public Conveniences				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	281,042	291,126	301,585	312,424
Net Surplus/ (Deficit) from Operating	(281,042)	(291,126)	(301,585)	(312,424)
Capital Revenue	0	0	450,000	200,000
Capital Expenditure	40,000	80,000	500,000	250,000
Net Surplus/ (Deficit) from Capital	(40,000)	(80,000)	(50,000)	(50,000)
Add Back: Depreciation Contra	36,638	37,554	38,493	39,455
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Public Conveniences	(284,404)	(333,572)	(313,092)	(322,969)

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Council Owned Housing				
Operating Revenue				
Rent				
46 Young Street, Holbrook	14,040	14,672	15,332	16,022
45 Lyne Street, Henty	23,920	23,920	23,920	23,920
10 Vine Street, Holbrook	13,000	13,585	14,196	14,835
Total Operating Revenue	50,960	52,177	53,448	54,777
Expenditure				
Maintenance				
46 Young Street, Holbrook	4,157	4,345	4,540	4,743
45 Lyne Street, Henty	4,157	4,345	4,540	4,743
10 Vine Street, Holbrook	3,135	3,276	3,423	3,577
Total Maintenance	11,449	11,966	12,503	13,063
Operating Expenses				
46 Young Street, Holbrook	3,403	3,530	3,661	3,797
45 Lyne Street, Henty	4,246	4,391	4,542	4,699
10 Vine Street, Holbrook	3,374	3,523	3,679	3,842
Total Operating Expenses	11,023	11,444	11,882	12,338
Depreciation	11,799	12,094	12,396	12,706
Total Operating Expenditure	34,271	35,504	36,781	38,107
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Staff Housing Reserve Culcairn	(15,517)	(15,184)	(14,838)	(14,478)
Staff Housing Reserve Holbrook	(12,971)	(13,583)	(14,225)	(14,898)
Transfers (to) / From Reserves	(28,488)	(28,767)	(29,063)	(29,376)
Summary : Council Owned Housing				
Total Operating Revenue	50,960	52,177	53,448	54,777
Total Operating Expenditure	34,271	35,504	36,781	38,107
Net Surplus/ (Deficit) from Operating	16,689	16,673	16,667	16,670
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	11,799	12,094	12,396	12,706
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(28,488)	(28,767)	(29,063)	(29,376)
Net Result : Council Owned Housing	0	0	0	0

Function: Housing & Community Amenities	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Other Community Amenities				
Operating Revenue				
Wirraminna	0	0	0	0
Rent - Children Services Buildings	68,236	71,308	74,516	77,868
Total Operating Revenue	68,236	71,308	74,516	77,868
Capital Revenue				
Wirraminna	0	0	0	0
Other	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenses				
Wirraminna (Including Depreciation)	18,566	19,294	20,052	20,842
Other	0	0	0	0
Total Operating Expenditure	18,566	19,294	20,052	20,842
Capital Expenditure	0	0	0	0
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
Wirraminna	0	0	0	0
Other	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Other Community Amenities				
Total Operating Revenue	68,236	71,308	74,516	77,868
Total Operating Expenditure	18,566	19,294	20,052	20,842
Net Surplus/ (Deficit) from Operating	49,670	52,014	54,464	57,026
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	(4,991)	(5,116)	(5,244)	(5,375)
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Other Community Amenities	54,661	57,130	59,708	62,401
Summary : Housing & Community Amenities				
Total Operating Revenue	462,072	480,711	500,184	520,533
Total Operating Expenditure	1,159,442	1,147,432	1,186,857	1,477,770
Net Surplus/ (Deficit) from Operating	(697,370)	(666,721)	(686,673)	(957,237)
Capital Revenue	205,000	200,000	650,000	400,000
Capital Expenditure	65,000	90,000	560,000	260,000
Net Surplus/ (Deficit) from Capital	140,000	110,000	90,000	140,000
Add Back: Depreciation Contra	43,446	44,532	45,645	46,786
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	15,000	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	(228,488)	(228,767)	(229,063)	(229,376)
Net Result : Housing & Community Amenities	(732,430)	(730,724)	(754,603)	(989,077)

Function: Water Supplies		Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Water Supplies					
Operating Revenue					
Rates & Annual Charges		817,658	842,187	867,452	893,476
Pensioner Concessions		(30,649)	(31,568)	(32,515)	(33,490)
Statutory Fees & Charges		0	0	0	0
User Fees & Charges		1,444,502	1,485,557	1,527,845	1,571,400
Pensioner Rates Subsidy		16,857	17,362	17,883	18,420
Interest & Investment Income		108,249	123,351	116,422	145,603
Operating Grants & Subsidies		43,325	0	0	0
Other Revenue		0	0	0	0
Total Operating Revenue		2,399,941	2,436,889	2,497,087	2,595,409
Capital Revenue					
Capital Grants		4,046,000	0	0	0
Capital Contributions		123,550	129,110	134,920	140,991
Total Capital Revenue		4,169,550	129,110	134,920	140,991
Operating Expenditure					
Villages Water Scheme					
Water Purchases - Albury City		873,000	890,460	908,269	926,434
Treatment Works	Maintenance	10,000	10,434	10,886	11,356
Treatment Works	Operating Expenses	3,425	3,575	3,737	3,910
Mains	Maintenance	78,425	84,863	87,858	90,991
Mains	Operating Expenses	64,500	61,554	63,680	65,879
Pumping Stations	Maintenance	3,250	3,120	3,260	3,410
Pumping Stations	Operating Expenses	79,940	82,983	86,135	89,406
Reservoirs	Maintenance	3,380	3,530	3,700	3,860
Reservoirs	Operating Expenses	47,000	47,854	39,254	50,712
Standpipes	Maintenance	4,000	4,170	1,060	1,090
Standpipes	Operating Expenses	12,750	13,068	13,391	13,730
Villages Water Total		1,179,670	1,205,611	1,221,230	1,260,778
Culcairn Water Scheme					
Treatment Works	Maintenance	16,250	14,350	14,720	15,370
Treatment Works	Operating Expenses	47,000	48,501	50,049	51,656
Mains	Maintenance	24,500	25,413	26,354	27,336
Mains	Operating Expenses	36,750	36,537	37,870	39,261
Pumping Stations	Maintenance	11,250	11,734	12,230	12,751
Pumping Stations	Operating Expenses	25,490	26,525	27,600	28,715
Reservoirs	Maintenance	2,250	2,350	2,450	2,550
Reservoirs	Operating Expenses	20,560	21,413	22,297	23,222
Standpipes	Maintenance	2,250	2,345	2,440	2,536
Standpipes	Operating Expenses	1,500	1,560	1,630	1,700
Culcairn Water Total		187,800	190,728	197,640	205,097
Other Expenses					
Depreciation		532,735	578,017	627,148	680,456
Administration		410,325	423,699	437,561	451,937
Professional Services		65,000	40,000	0	0
Other Expenses Total		1,008,060	1,041,716	1,064,709	1,132,393
Total Operating Expenditure		2,375,530	2,438,055	2,483,579	2,598,268

Function: Water Supplies	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	6,085,000	410,000	202,500	515,000
Proceeds on Sale of Assets	0	0	0	0
Transfers (to) / From Reserves				
S64 Contributions	(123,550)	(129,110)	(134,920)	(140,991)
Water Fund Reserve	1,481,854	(166,851)	(438,156)	(162,597)
Transfers (to) / From Reserves	1,358,304	(295,961)	(573,076)	(303,588)
Summary : Water Supplies				
Total Operating Revenue	2,399,941	2,436,889	2,497,087	2,595,409
Total Operating Expenditure	2,375,530	2,438,055	2,483,579	2,598,268
Net Surplus/ (Deficit) from Operating	24,411	(1,166)	13,508	(2,859)
Capital Revenue	4,169,550	129,110	134,920	140,991
Capital Expenditure	6,085,000	410,000	202,500	515,000
Net Surplus/ (Deficit) from Capital	(1,915,450)	(280,890)	(67,580)	(374,009)
Depreciation Contra	532,735	578,017	627,148	680,456
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	1,358,304	(295,961)	(573,076)	(303,588)
Net Result : Water Supplies	0	0	0	0

Function: Sewerage Services	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Sewerage Services				
Operating Revenue				
Rates & Annual Charges	1,643,879	1,792,854	1,898,532	1,983,966
Pensioner Concessions	(40,163)	(41,970)	(43,859)	(45,833)
Statutory Fees & Charges	0	0	0	0
User Fees & Charges	261,863	348,647	364,336	405,731
Pensioner Rates Subsidy	22,090	23,084	24,122	25,208
Interest & Investment Income	66,951	55,221	65,814	55,038
Operating Grants and Subsidies	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	1,954,620	2,177,836	2,308,945	2,424,110
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	216,000	225,720	235,877	5,871,491
Total Capital Revenue	216,000	225,720	235,877	5,871,491
Operating Expenditure				
Burrumbuttock Sewer				
Mains Maintenance	1,268	1,310	1,350	1,390
Mains Operations Expenses	7,970	8,279	8,621	8,966
Pumping Stations Maintenance	450	470	490	510
Pumping Stations Operations Expenses	0	0	0	0
Reuse Water Operations Expenses	1,155	1,200	1,250	1,300
Treatment Sewer Maintenance	1,032	1,060	1,100	1,140
Treatment Sewer Operations Expenses	0	0	0	0
Total Operating Expenses - Burrumbuttock Sewer	11,875	12,319	12,811	13,306
Culcairn Sewer				
Mains Maintenance	9,750	10,140	10,540	10,960
Mains Operations Expenses	5,750	8,990	9,360	9,740
Pumping Stations Maintenance	10,000	10,420	10,850	11,300
Pumping Stations Operations Expenses	31,960	33,120	34,310	35,550
Reuse Water Maintenance	5,120	5,350	5,590	5,840
Reuse Water Operations Expenses	23,570	24,470	25,410	26,380
Treatment Sewer Maintenance	11,000	11,480	11,980	12,500
Treatment Sewer Operations Expenses	71,590	74,210	76,900	79,700
Total Operating Expenses - Culcairn Sewer	168,740	178,180	184,940	191,970
Henty Sewer				
Mains Maintenance	11,500	11,940	12,410	12,880
Mains Operations Expenses	5,630	5,630	5,880	16,140
Pumping Stations Maintenance	3,870	4,040	4,220	4,410
Pumping Stations Operations Expenses	1,750	1,820	1,890	1,960
Reuse Water Maintenance	5,120	5,350	5,590	5,840
Reuse Water Operations Expenses	17,350	18,010	18,690	19,400
Treatment Sewer Maintenance	9,150	9,550	9,960	10,390
Treatment Sewer Operations Expenses	70,910	73,560	76,300	79,160
Total Operating Expenses - Henty Sewer	125,280	129,900	134,940	150,180
Holbrook Sewer				
Mains Maintenance	11,000	11,440	11,910	12,390
Mains Operations Expenses	18,000	21,110	11,580	12,070
Pumping Stations Maintenance	4,750	4,940	5,150	5,360
Pumping Stations Operations Expenses	36,190	37,550	38,960	40,430
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0
Treatment Sewer Maintenance	13,100	13,670	14,270	14,890
Treatment Sewer Operations Expenses	175,070	181,350	187,850	194,600
Total Operating Expenses - Holbrook Sewer	258,110	270,060	269,720	279,740

Function: Sewerage Services	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Jindera Sewer				
Mains Maintenance	8,250	8,600	8,970	9,340
Mains Operations Expenses	18,250	19,790	20,210	20,650
Pumping Stations Maintenance	10,500	10,940	11,410	11,890
Pumping Stations Operations Expenses	56,920	59,060	61,270	63,560
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	0	0	0	0
Treatment Works Maintenance	3,250	3,380	3,510	3,640
Treatment Works Operations Expenses	22,170	22,980	23,820	24,690
Total Operating Expenses - Jindera Sewer	119,340	124,750	129,190	133,770
Walla Walla Sewer				
Mains Maintenance	5,750	5,990	6,240	6,490
Mains Operations Expenses	3,390	3,390	3,540	3,700
Pumping Stations Maintenance	4,550	4,750	4,960	5,180
Pumping Stations Operations Expenses	16,805	17,380	17,960	18,560
Reuse Water Maintenance	0	0	0	0
Reuse Water Operations Expenses	1,460	1,530	1,600	1,670
Treatment Works Maintenance	5,410	5,650	5,900	6,170
Treatment Works Operations Expenses	48,780	50,530	52,350	54,230
Total Operating Expenses - Walla Walla Sewer	86,145	89,220	92,550	96,000
Other Expenses				
Depreciation	766,700	785,868	805,515	825,653
Administration	576,404	553,282	571,016	589,362
Professional Services	0	40,000	0	0
Other Expenses Total	1,343,104	1,379,150	1,376,531	1,415,015
Total Operating Expenditure	2,112,594	2,183,579	2,200,682	2,279,981
Capital Expenditure	885,000	590,000	3,667,000	4,656,000
Proceeds on Sale of Assets	0	0	0	0
Loan Principal Repayments	0	0	0	0
Transfers (to) / From Reserves				
S64 Contributions	(216,000)	(225,720)	(235,877)	(246,491)
Sewerage Services Reserve	276,274	(190,125)	2,753,222	(1,938,782)
Transfers (to) / From Reserves	60,274	(415,845)	2,517,345	(2,185,273)
Summary : Sewerage Services				
Total Operating Revenue	1,954,620	2,177,836	2,308,945	2,424,110
Total Operating Expenditure	2,112,594	2,183,579	2,200,682	2,279,981
Net Surplus/ (Deficit) from Operating	(157,974)	(5,743)	108,263	144,129
Capital Revenue	216,000	225,720	235,877	5,871,491
Capital Expenditure	885,000	590,000	3,667,000	4,656,000
Net Surplus/ (Deficit) from Capital	(669,000)	(364,280)	(3,431,123)	1,215,491
Depreciation Contra	766,700	785,868	805,515	825,653
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	60,274	(415,845)	2,517,345	(2,185,273)
Net Result : Sewerage Services	0	0	0	0

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Halls & Community Centres				
Operating Revenue				
User Fees & Charges	4,750	3,350	3,417	3,486
Total Operating Revenue	4,750	3,350	3,417	3,486
Capital Revenue				
Capital Grants	0	0	0	4,000,000
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	4,000,000
Operating Expenditure				
Hall Maintenance				
Brocklesby Public Hall	2,050	2,142	2,238	2,339
Brocklesby PO Public Hall	0	0	0	0
Bungowannah Public Hall	0	0	0	0
Burrumbuttock Public Hall	5,100	5,330	5,570	5,821
Carabost Public Hall	0	0	0	0
Cookardinia Public Hall	2,050	2,142	2,238	2,339
Culcairn Public Hall	6,100	6,375	6,662	6,962
Gerogery Public Hall	6,100	6,375	6,662	6,962
Holbrook Public Hall	6,100	6,375	6,662	6,962
Jindera Public Hall	1,020	1,066	1,114	1,164
Lankeys Creek Public Hall	3,000	3,105	3,214	3,326
Little Billabong Public Hall	2,040	2,132	2,228	2,328
Mullengandra Public Hall	1,500	1,568	1,639	1,713
Walbundrie Public Hall	2,040	2,132	2,228	2,328
Walla Walla Public Hall	2,330	2,330	2,435	2,545
Woomargama Public Hall	1,500	1,553	1,607	1,663
Wymah Public Hall	1,030	1,066	1,103	1,142
Total Hall Maintenance	41,960	43,691	45,600	47,594
Hall Other Operating Expenditure by Location				
Brocklesby Public Hall	6,564	6,786	7,067	7,361
Brocklesby PO Public Hall	4,006	4,206	4,416	4,637
Bungowannah Public Hall	273	281	289	298
Burrumbuttock Public Hall	5,271	5,441	5,668	5,904
Carabost Public Hall	1,558	1,632	1,709	1,791
Cookardinia Public Hall	4,438	4,569	4,756	4,950
Culcairn Public Hall	18,286	19,073	19,896	20,755
Gerogery Public Hall	5,937	6,188	6,450	6,723
Henty Public Hall	6,680	6,680	6,880	7,090
Holbrook Public Hall	15,888	16,585	17,314	18,077
Jindera Public Hall	6,722	6,911	7,159	7,414
Lankeys Creek Public Hall	2,932	2,999	3,119	3,242
Little Billabong Public Hall	3,325	3,411	3,551	3,695
Mullengandra Public Hall	3,434	3,582	3,737	3,898
Walbundrie Public Hall	5,807	6,050	6,303	6,567
Walla Walla Public Hall	9,217	9,556	9,960	10,381
Woomargama Public Hall	4,477	4,585	4,747	4,913
Wymah Public Hall	1,180	1,239	1,301	1,366
Total Hall Other Operating Expenditure by Location	105,995	109,774	114,322	119,062
Depreciation	230,882	236,654	242,570	248,634
Interest on Loans	0	0	0	0
Total Hall Expenditure	378,837	390,119	402,492	415,290

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	0	10,000	20,000	4,020,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
S94 Reserves	0	0	0	0
Reserve	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Halls & Community Centres				
Total Operating Revenue	4,750	3,350	3,417	3,486
Total Operating Expenditure	378,837	390,119	402,492	415,290
Net Surplus/ (Deficit) from Operating	(374,087)	(386,769)	(399,075)	(411,804)
Capital Revenue	0	0	0	4,000,000
Capital Expenditure	0	10,000	20,000	4,020,000
Net Surplus/ (Deficit) from Capital	0	(10,000)	(20,000)	(20,000)
Add Back: Depreciation Contra	230,882	236,654	242,570	248,634
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Halls & Community Centres	(143,205)	(160,115)	(176,505)	(183,170)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Public Libraries				
Operating Revenue				
User Charges & Fees	40,000	41,800	43,682	45,648
Grants & Subsidies Recurrent	118,287	117,007	121,486	126,106
Other Revenue	0	0	0	0
Total Operating Revenue	158,287	158,807	165,168	171,754
Capital Revenue				
Capital Grants	199,000	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	199,000	0	0	0
Expenditure				
Library Maintenance	9,270	9,687	10,122	10,578
Library Operating Expenditure				
Administration - Salaries & Wages	303,154	313,764	324,746	336,112
Administration - Other Expenses	12,067	12,610	13,178	13,771
Cleaning	28,384	29,531	30,725	31,968
Insurance	13,955	14,653	15,385	16,154
Overhead Distribution	38,742	40,485	42,307	44,211
Programs & Events	7,000	7,315	7,644	7,988
Security	1,088	1,137	1,188	1,241
Subscriptions	11,200	11,506	11,997	12,510
Training	3,000	1,500	2,793	2,849
Utilities	21,579	22,336	23,119	23,931
Total Library Operating Expenditure	440,169	454,837	473,082	490,735
Library Donations & Contributions Expenditure	0	0	0	0
Contribution to Riverina Regional Library	287,303	243,049	247,910	252,868
Library Programs & Events				
Local Priority Grant Funding Expenditure	19,467	20,051	20,953	21,896
Seniors Week	16,000	16,000	16,000	16,000
Total Library Programs & Events	48,527	49,111	50,013	50,956
Depreciation	47,468	48,655	49,871	51,118
Total Library Expenditure	832,737	805,339	830,998	856,255

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	219,000	10,000	10,000	10,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Library Capital Grant	0	0	0	0
Local Priority Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Public Libraries				
Total Operating Revenue	158,287	158,807	165,168	171,754
Total Operating Expenditure	832,737	805,339	830,998	856,255
Net Surplus/ (Deficit) from Operating	(674,450)	(646,532)	(665,830)	(684,501)
Capital Revenue	199,000	0	0	0
Capital Expenditure	219,000	10,000	10,000	10,000
Net Surplus/ (Deficit) from Capital	(20,000)	(10,000)	(10,000)	(10,000)
Add Back: Depreciation Contra	47,468	48,655	49,871	51,118
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Public Libraries	(646,982)	(607,877)	(625,959)	(643,383)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Museums				
Operating Revenue				
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Maintenance				
Woolpack Inn Museum	1,664	1,739	1,817	1,899
Culcairn Station House	1,664	1,739	1,817	1,899
Headlie Taylor Museum	1,600	1,672	1,747	1,826
Total Museum Maintenance	4,928	5,150	5,381	5,624
Operating Expenses				
Woolpack Inn Museum	2,310	2,377	2,446	2,517
Culcairn Station House	12,114	12,621	13,149	13,702
Headlie Taylor Museum	1,099	1,154	1,212	1,273
Jindera Pioneer Museum	7,424	7,627	7,836	8,051
Jindera Craft Shop	2,290	2,349	2,409	2,472
Total Musuem Operating Expenses	25,237	26,128	27,052	28,015
Total Museum Expenses	30,165	31,278	32,433	33,639
Programs and Events				
Depreciation	10,912	11,185	11,465	11,752
Total Operating Expenditure	30,165	31,278	32,433	33,639
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Museums				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	30,165	31,278	32,433	33,639
Net Surplus/ (Deficit) from Operating	(30,165)	(31,278)	(32,433)	(33,639)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Museums	(30,165)	(31,278)	(32,433)	(33,639)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Swimming Pools				
Operating Revenue				
User Charges & Fees				
Culcairn	9,431	9,856	10,299	10,762
Henty	17,197	17,971	18,780	19,625
Holbrook	17,196	17,970	18,779	19,624
Jindera	27,181	28,404	29,682	31,017
Walla Walla	9,985	10,434	10,903	11,393
Total Operating Revenue	80,990	84,635	88,443	92,421
Capital Revenue				
Capital Grants	0	2,000,000	0	0
Capital Contributions	0	1,450,000	84,253	84,253
Total Capital Revenue	0	3,450,000	84,253	84,253
Operating Expenditure				
Culcairn Swimming Pool				
Culcairn Swimming Pool - Maintenance	37,454	39,139	40,900	42,741
Culcairn Swimming Pool - Operating Expenses	91,832	95,101	98,493	102,011
Total Expenses - Culcairn Swimming Pool	129,286	134,240	139,393	144,752
Henty Swimming Pool				
Henty Swimming Pool - Maintenance	30,119	31,473	32,889	34,368
Henty Swimming Pool - Operating Expenses	90,704	93,929	97,273	100,740
Total Expenses - Henty Swimming Pool	120,823	125,402	130,162	135,108
Holbrook Swimming Pool				
Holbrook Swimming Pool - Maintenance	34,108	35,598	37,153	38,777
Holbrook Swimming Pool - Operating Expenses	98,255	101,765	105,406	109,181
Total Expenses - Holbrook Swimming Pool	132,363	137,363	142,559	147,958
Jindera Swimming Pool				
Jindera Swimming Pool - Maintenance	23,699	24,766	25,880	27,044
Jindera Swimming Pool - Operating Expenses	87,906	91,010	94,230	97,568
Total Expenses - Jindera Swimming Pool	111,605	115,776	120,110	124,612
Walla Walla Swimming Pool				
Walla Walla Swimming Pool - Maintenance	23,872	24,945	26,068	27,241
Walla Walla Swimming Pool - Operating Expenses	75,917	75,446	78,135	80,923
Total Expenses - Walla Walla Swimming Pool	99,789	100,391	104,203	108,164
Interest on Loans	19,591	17,378	67,590	63,636
Depreciation	379,663	389,155	398,884	408,856
Total Operating expenditure	993,120	1,019,705	1,102,901	1,133,086

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	33,000	4,500,000	15,000	15,000
Loan Funds Raised	0	1,050,000	0	0
Loan Principal Repayments	65,437	67,650	101,693	105,645
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Section 94 Contributions	0	0	0	0
Waste Management Reserve	0	0	0	0
Section 7.12 (94A) Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Swimming Pools				
Total Operating Revenue	80,990	84,635	88,443	92,421
Total Operating Expenditure	993,120	1,019,705	1,102,901	1,133,086
Net Surplus/ (Deficit) from Operating	(912,130)	(935,070)	(1,014,458)	(1,040,665)
Capital Revenue	0	3,450,000	84,253	84,253
Capital Expenditure	33,000	4,500,000	15,000	15,000
Net Surplus/ (Deficit) from Capital	(33,000)	(1,050,000)	69,253	69,253
Add Back: Depreciation Contra	379,663	389,155	398,884	408,856
Loan Funds Raised	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	65,437	67,650	101,693	105,645
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Swimming Pools	(630,904)	(613,565)	(648,014)	(668,201)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Sporting Grounds & Recreation Facilities				
Operating Revenue				
User Fees & Charges				
Holbrook Complex Rental	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Maintenance Expenditure				
Brocklesby Rec Reserve	5,187	5,373	5,565	5,766
Bungowannah Rec Reserve	506	524	542	561
Burrumbuttock Rec Reserve	5,479	5,705	5,941	6,186
Cookardinia Rec Reserve	506	524	542	560
Culcairn Rec Reserve	85,802	88,894	92,342	95,932
Gerogery Rec Reserve	11,019	11,504	12,009	12,537
Gerogery West Rec Reserve	2,588	2,678	2,772	2,869
Henty Rec Reserve	79,806	83,078	86,485	90,035
Holbrook Sporting Complex	79,675	83,209	86,900	90,757
Jindera Rec Reserve	80,014	82,867	85,823	88,884
Morgans Lookout	3,090	3,229	3,374	3,526
Mullengandra Rec Reserve	505	523	541	560
Walbundrie Rec Reserve	22,329	23,277	24,266	25,298
Walla Walla Rec Reserve	11,881	12,331	12,797	13,282
Wymah Rec Reserve	3,090	3,229	3,374	3,526
Total Maintenance Expenditure	391,477	406,945	423,273	440,279
Operations Expenditure				
Brocklesby Rec Reserve	27,612	28,074	29,099	30,168
Bungowannah Rec Reserve	5,529	5,666	5,890	6,132
Burrumbuttock Rec Reserve	26,704	27,039	27,929	28,855
Cookardinia Rec Reserve	760	766	792	818
Culcairn Rec Reserve	33,056	33,978	35,325	36,728
Gerogery Rec Reserve	2,262	2,368	2,478	2,593
Gerogery West Rec Reserve	5,879	5,988	6,181	6,389
Henty Rec Reserve	29,474	30,152	31,240	32,371
Holbrook Sporting Complex	53,172	54,927	57,143	59,452
Jindera Rec Reserve	29,480	30,200	31,334	32,513
Mullengandra Rec Reserve	0	0	0	0
Walbundrie Rec Reserve	29,376	29,937	31,066	32,244
Walla Walla Rec Reserve	27,113	27,561	28,571	29,625
Woomargama Rec Reserve	0	0	0	0
Wymah Rec Reserve	5,510	5,647	5,870	6,111
Other Committees Rec Reserve	1,950	1,950	2,010	2,070
Total Operations Expenditure	277,877	284,253	294,928	306,069
Depreciation	1,092,314	1,119,622	1,147,613	1,176,303
Total Sporting Grounds and Rec Facilities Expenses	1,761,668	1,810,820	1,865,814	1,922,651

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	150,000	100,000	120,000	120,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Holbrook Hostel Reserve	100,000	0	0	0
Unrestricted Cash	0	0	0	0
Hobrook Caravan Park Reserve	0	0	0	0
Land Sales Reserve	0	0	0	0
Risk Management Reserve	0	0	0	0
Transfers (to) / From Reserves	100,000	0	0	0
Summary : Sporting Grounds & Recreation Facilities				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	1,761,668	1,810,820	1,865,814	1,922,651
Net Surplus/ (Deficit) from Operating	(1,761,668)	(1,810,820)	(1,865,814)	(1,922,651)
Capital Revenue	0	0	0	0
Capital Expenditure	150,000	100,000	120,000	120,000
Net Surplus/ (Deficit) from Capital	(150,000)	(100,000)	(120,000)	(120,000)
Add Back: Depreciation Contra	1,092,314	1,119,622	1,147,613	1,176,303
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	100,000	0	0	0
Net Result : Sporting Grounds & Recreation Facilities	(719,354)	(791,198)	(838,201)	(866,348)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Parks & Gardens				
Operating Revenue				
Sundry Income	0	0	0	0
Total Operating Revenue	0	0	0	0
Capital Revenue				
Capital Grants	0	0	0	0
Capital Contributions	0	0	0	0
Total Capital Revenue	0	0	0	0
Operating Expenditure				
Parks Maintenance Expenditure				
Brocklesby Parks	5,165	5,367	5,576	5,793
Burrumbuttock Parks	4,855	5,045	5,242	5,448
Culcairn Parks	25,840	26,816	27,829	28,882
Gerogery Parks	4,137	4,289	4,447	4,611
Henty Parks	24,409	25,337	26,300	27,302
Holbrook Parks	30,703	31,719	32,889	34,103
Holbrook-10 Mile Creek Parks	61,620	64,260	67,014	69,887
Holbrook-Ian Geddes Bush Walk	7,612	7,878	8,154	8,439
Holbrook-Submarine Area Parks	53,593	55,752	57,998	60,337
Jindera Parks	50,192	52,118	54,120	56,200
Morven Parks	1,172	1,213	1,255	1,299
Walbundrie Parks	2,344	2,437	2,534	2,635
Walla Walla Parks	28,552	29,720	30,936	32,203
Woomargama Parks	7,669	7,973	8,289	8,618
Maintenance Expenditure	307,863	319,924	332,583	345,757
Parks Other Operating Expenditure				
Burrumbuttock Parks	2,913	2,971	3,030	3,091
Burrumbuttock Parks	1,781	1,829	1,878	1,928
Culcairn Parks	16,155	16,508	16,869	17,239
Gerogery Parks	2,573	2,637	2,703	2,771
Henty Parks	10,726	11,090	11,466	11,857
Holbrook Parks	13,465	13,869	14,288	14,720
Holbrook-10 Mile Creek Parks	2,230	2,299	2,370	2,443
Holbrook-Submarine Area Parks	10,952	10,165	10,476	10,798
Jindera Parks	4,630	4,762	4,898	5,038
Jindera JVG Parks	8,918	9,181	9,452	9,734
Morven Parks	1,425	1,471	1,518	1,568
Walbundrie Parks	32	33	34	35
Walla Walla Parks	5,670	5,832	5,998	6,169
Woomargama Parks	407	417	428	440
Total Parks Other Operating Expenditure	81,877	83,064	85,408	87,831
Depreciation	137,458	140,894	144,416	148,026
Total Parks Expenditure	527,198	543,882	562,407	581,614

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure	80,000	500,000	130,000	170,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Section 94 Contributions	0	300,000	100,000	100,000
Transfers (to) / From Reserves	0	300,000	100,000	100,000
Summary : Parks & Gardens				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	527,198	543,882	562,407	581,614
Net Surplus/ (Deficit) from Operating	(527,198)	(543,882)	(562,407)	(581,614)
Capital Revenue	0	0	0	0
Capital Expenditure	80,000	500,000	130,000	170,000
Net Surplus/ (Deficit) from Capital	(80,000)	(500,000)	(130,000)	(170,000)
Add Back: Depreciation Contra	137,458	140,894	144,416	148,026
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	300,000	100,000	100,000
Net Result : Parks & Gardens	(469,740)	(602,988)	(447,991)	(503,588)

Function: Recreation & Culture	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Summary : Recreation & Culture				
Total Operating Revenue	244,027	246,792	257,028	267,661
Total Operating Expenditure	4,523,725	4,601,143	4,797,045	4,942,535
Net Surplus/ (Deficit) from Operating	(4,279,698)	(4,354,351)	(4,540,017)	(4,674,874)
Capital Revenue	199,000	3,450,000	84,253	4,084,253
Capital Expenditure	482,000	5,120,000	295,000	4,335,000
Net Surplus/ (Deficit) from Capital	(283,000)	(1,670,000)	(210,747)	(250,747)
Add Back: Depreciation Contra	1,887,785	1,934,980	1,983,354	2,032,937
Loan Funds Raised	0	1,050,000	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	65,437	67,650	101,693	105,645
Net Transfer (to) / from Reserves	100,000	300,000	100,000	100,000
Net Result : Recreation & Culture	(2,640,350)	(2,807,021)	(2,769,103)	(2,898,329)

Function: Manufacturing, Mining & Construction	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Building Control				
Operating Revenue				
User Fees & Charges	182,326	186,235	190,234	194,326
Other Revenue				
Total Operating Revenue	182,326	186,235	190,234	194,326
Capital Revenue				
Capital Grants				
Capital Contributions				
Total Capital Revenue				
Operating Expenses				
Administration - Salaries & Wages	468,326	489,717	506,857	524,597
Administration - Other Expenses	17,719	18,516	19,350	20,221
Building Consultants Fees	0	0	0	0
Staff Training	6,000	6,270	6,552	6,847
Subscriptions	1,600	1,672	1,747	1,826
Total Operating Expenses	493,645	516,175	534,506	553,491
Capital Expenditure	50,000	50,000		
Proceeds on Sale of Assets	15,000	15,000		
Transfers (to) / From Reserves				
Uncompleted Works				
Unexpended Grants				
Reserves				
Transfers (to) / From Reserves				
Summary : Building Control				
Total Operating Revenue	182,326	186,235	190,234	194,326
Total Operating Expenditure	493,645	516,175	534,506	553,491
Net Surplus/ (Deficit) from Operating	(311,319)	(329,940)	(344,272)	(359,165)
Capital Revenue				
Capital Expenditure	50,000	50,000		
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000)		
Depreciation Contra				
Loan Funds Raised				
Proceeds on Sale of Assets	15,000	15,000		
Loan Repayments				
Net Transfer (to) / from Reserves				
Net Result : Building Control	(346,319)	(364,940)	(344,272)	(359,165)

Function: Manufacturing, Mining & Construction	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Quarries & Pits				
Operating Revenue				
User Fees & Charges				
Total Operating Revenue				
Operating Expenses				
Remediation Expenses				
Depreciation	3,298	3,380	3,465	3,552
Oncost Recoveries	(130,000)	(130,000)	(130,000)	(130,000)
Operating Expenses Total	(126,702)	(126,620)	(126,535)	(126,448)
Total Operating Expenses	(126,702)	(126,620)	(126,535)	(126,448)
Capital Expenditure				
Refer: Capital Expenditure Page				
Total Capital Expenditure				
Transfers (to) / From Reserves				
Uncompleted Works				
Unexpended Grants				
Quarry Rehabilitation Reserve	(130,000)	(130,000)	(130,000)	(130,000)
Transfers (to) / From Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Summary : Quarries & Pits				
Total Operating Revenue				
Total Operating Expenditure	(126,702)	(126,620)	(126,535)	(126,448)
Net Surplus/ (Deficit) from Operating	126,702	126,620	126,535	126,448
Capital Revenue				
Capital Expenditure				
Net Surplus/ (Deficit) from Capital				
Depreciation Contra	3,298	3,380	3,465	3,552
Loan Funds Raised				
Proceeds on Sale of Assets				
Loan Repayments				
Net Transfer (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Quarries & Pits				
Summary : Manufacturing, Mining & Building				
Total Operating Revenue	182,326	186,235	190,234	194,326
Total Operating Expenditure	366,943	389,555	407,971	427,043
Net Surplus/ (Deficit) from Operating	(184,617)	(203,320)	(217,737)	(232,717)
Capital Revenue				
Capital Expenditure	50,000	50,000		
Net Surplus/ (Deficit) from Capital	(50,000)	(50,000)		
Depreciation Contra	3,298	3,380	3,465	3,552
Loan Funds Raised				
Proceeds on Sale of Assets	15,000	15,000		
Loan Repayments				
Net Transfer (to) / from Reserves	(130,000)	(130,000)	(130,000)	(130,000)
Net Result : Manufacturing, Mining & Building	(346,319)	(364,940)	(344,272)	(359,165)

Function: Transport & Communication	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Operating Revenue				
FAG Grant - Roads Component	2,704,813	2,785,957	2,869,536	2,955,622
Urban Roads - Roads to Recovery	900,000	1,000,000	700,000	950,000
Sealed Rural Roads - Roads to Recovery	750,000	750,000	750,000	750,000
Sealed Rural Roads - State Government Interest Subsidy	3,195	3,195	0	0
Sealed Regional Roads - Block Grant	1,940,300	2,000,058	2,061,309	2,124,092
Unsealed Rural Roads - Roads to Recovery	0	0	0	0
Natural Disaster Recovery Grants	0	0	0	0
Ancillary Roadworks - Rural Addressing	0	0	0	0
PAMPS Funding	40,000	40,000	40,000	40,000
Aerodromes	0	0	0	0
State Roads RMCC Works - Maintenance	787,950	823,408	860,461	899,182
State Roads RMCC Works - Ordered Works	2,059,176	2,151,839	2,248,672	2,349,862
Roads Safety Officer - Operating Grants	0	0	0	0
Total Operating Revenue	9,185,434	9,554,457	9,529,978	10,068,758
Capital Revenue				
Urban Roads - Grants & Contributions	0	0	0	0
Sealed Rural Roads - Grants & Contributions	0	0	0	0
Sealed Rural Roads - Contribution to Works (Boral)	0	0	0	0
Sealed Regional Roads - Block Grant	450,000	450,000	450,000	450,000
Sealed Regional Roads - Regional Repair Contribution	450,000	450,000	450,000	450,000
Sealed Regional Roads - Other Funded Projects	0	0	0	0
Sam McPaul Memorial	0	0	0	0
Kerb & Gutter Contributions	0	0	20,000	12,000
Footpath Contributions	20,000	32,000	16,000	16,000
Bus Shelters	0	0	0	0
Bridges	0	0	0	0
Section 94 Contributions	0	0	0	0
Total Capital Revenue	920,000	932,000	936,000	928,000
Operating Expenditure				
Urban Roads - Roads Maintenance	248,307	258,148	268,385	279,034
Urban Roads - Tree Maintenance	554,140	816,945	851,500	887,533
Sealed Rural Roads - Road Maintenance	911,459	1,049,179	1,092,982	1,138,637
Unsealed Rural Roads - Road Maintenance	1,548,030	1,618,249	1,639,208	1,685,934
Sealed Regional Roads - Road Maintenance	747,100	1,100,058	1,461,300	1,524,092
Natural Disaster Recovery Expenditure	0	0	0	0
State Roads RMCC Works - Maintenance	787,950	823,408	860,461	899,182
State Roads RMCC Works - Ordered Works	2,059,176	2,151,838	2,248,671	2,349,861
Kerb & Gutter Maintenance	55,184	57,115	59,114	61,183
Footpath Maintenance	54,784	56,974	59,253	61,624
Bus Shelters Maintenance	0	0	0	0
Bridges & Culverts Maintenance	152,704	155,502	159,080	162,751
Aerodromes Maintenance	18,986	19,818	20,687	21,595
Aerodromes - Other Expenditure	5,549	5,718	5,892	6,071
Ancillary Roadworks - Rural Addressing	0	0	0	0
Ancillary Roadworks - Other	0	0	0	0
PAMPS Project Expenditure	80,000	80,000	80,000	80,000
Loan Interest	47,367	29,994	19,859	10,375
Depreciation	5,361,017	5,495,043	5,632,418	5,773,229
Total Operating Expenditure	12,631,753	13,717,989	14,458,810	14,941,101

Function: Transport & Communication	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Capital Expenditure				
Urban Roads	480,500	479,000	480,500	480,500
Sealed Rural Roads	1,000,000	1,000,000	1,000,000	1,010,000
Unsealed Rural Roads	3,290,000	3,390,000	3,090,000	3,340,000
Regional Roads	2,093,200	1,800,000	1,500,009	1,500,000
Kerb & Gutter	0	0	100,000	60,000
Footpaths	80,000	80,000	260,000	260,000
Bridges & Culverts	0	0	150,000	0
Bus Shelters	5,000	5,000	5,000	5,000
Aerodromes	0	0	0	0
Ancillary Roadworks	50,000	50,000	50,000	50,000
PAMPS	0	0	0	0
Total Capital Expenditure	6,998,700	6,804,000	6,635,509	6,705,500
Loan Funds Raised	0	0	0	0
Loan Repayments	388,874	168,003	167,810	152,881
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	200,000	200,000
S94 Contributions	0	0	0	0
Transfers (to) / From Reserves	0	0	200,000	200,000
Summary : Transport & Communications				
Total Operating Revenue	9,185,434	9,554,457	9,529,978	10,068,758
Total Operating Expenditure	12,631,753	13,717,989	14,458,810	14,941,101
Net Surplus/ (Deficit) from Operating	(3,446,319)	(4,163,532)	(4,928,832)	(4,872,343)
Capital Revenue	920,000	932,000	936,000	928,000
Capital Expenditure	6,998,700	6,804,000	6,635,509	6,705,500
Net Surplus/ (Deficit) from Capital	(6,078,700)	(5,872,000)	(5,699,509)	(5,777,500)
Add Back: Depreciation Contra	5,361,017	5,495,043	5,632,418	5,773,229
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	388,874	168,003	167,810	152,881
Net Transfer (to) / from Reserves	0	0	200,000	200,000
Net Result : Transport & Communications	(4,552,876)	(4,708,492)	(4,963,733)	(4,829,495)

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Jindera Medical Centre				
Operating Revenue				
User Fees & Charges	21,806	22,788	23,813	24,885
Total Operating Revenue	21,806	22,788	23,813	24,885
Expenditure				
Maintenance	3,820	3,815	3,803	3,783
Operating Expenditure	11,383	11,830	12,295	12,779
Depreciation	10,829	11,100	11,378	11,662
Total Operating Expenditure	26,032	26,745	27,476	28,224
Capital Expenditure	10,000	0	10,000	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Jindera Medical Centre Reserves	3,397	(7,143)	2,285	(8,323)
Transfers (to) / From Reserves	3,397	(7,143)	2,285	(8,323)
Summary : Jindera Medical Centre				
Total Operating Revenue	21,806	22,788	23,813	24,885
Total Operating Expenditure	26,032	26,745	27,476	28,224
Net Surplus/ (Deficit) from Operating	(4,226)	(3,957)	(3,663)	(3,339)
Capital Revenue	0	0	0	0
Capital Expenditure	10,000	0	10,000	0
Net Surplus/ (Deficit) from Capital	(10,000)	0	(10,000)	0
Depreciation Contra	10,829	11,100	11,378	11,662
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	3,397	(7,143)	2,285	(8,323)
Net Result : Jindera Medical Centre	0	0	0	0

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Caravan Parks				
Operating Revenue				
Culcairn Caravan Park Fees	64,049	65,330	66,637	67,970
Total Operating Revenue	64,049	65,330	66,637	67,970
Operating Expenditure				
Culcairn Caravan Park - Maintenance	8,615	8,976	9,352	9,744
Culcairn Caravan Park - Operations	43,031	44,777	46,597	48,493
Depreciation	20,294	20,801	21,321	21,854
Total Caravan Park Expenditure	71,940	74,554	77,270	80,091
Capital Expenditure	0	8,000	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Caravan Parks				
Total Operating Revenue	64,049	65,330	66,637	67,970
Total Operating Expenditure	71,940	74,554	77,270	80,091
Net Surplus/ (Deficit) from Operating	(7,891)	(9,224)	(10,633)	(12,121)
Capital Revenue	0	0	0	0
Capital Expenditure	0	8,000	0	0
Net Surplus/ (Deficit) from Capital	0	(8,000)	0	0
Depreciation Contra	20,294	20,801	21,321	21,854
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Caravan Parks	12,403	3,577	10,688	9,733

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Tourism Operations				
Operating Revenue				
Grants & Subsidies Recurrent	0	0	0	0
Operating Contributions	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Salaries & Wages	128,050	132,532	137,171	141,972
Tourism Initiatives	41,331	43,191	45,135	47,166
Programs & Events	14,000	14,630	15,288	15,976
Total Operating Expenditure	183,381	190,353	197,594	205,114
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants - Stream 1121 Marketing Henty Machinery Field Days	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Tourism Operations				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	183,381	190,353	197,594	205,114
Net Surplus/ (Deficit) from Operating	(183,381)	(190,353)	(197,594)	(205,114)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Tourism Operations	(183,381)	(190,353)	(197,594)	(205,114)

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Visitor Information Centre and Submarine Museum				
Operating Revenue				
Admission Fees	35,700	36,414	37,142	37,885
Tourism Sales and Other Revenue	20,000	20,000	20,000	20,000
Grants & Subsidies Recurrent	0	0	0	0
Total Operating Revenue	55,700	56,414	57,142	57,885
Operating Expenditure				
Administration Salaries & Wages	154,680	160,094	165,697	171,496
Goods for Resale	18,000	18,000	18,000	18,000
Maintenance Expenditure	2,758	2,871	2,989	3,112
Operating Expenditure	19,685	20,518	22,987	22,295
Submarine Museum Committee Expenditure	5,000	5,225	5,460	5,706
Depreciation	32,243	33,049	33,875	34,722
Total Operating Expenditure	232,366	239,757	249,008	255,331
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Visitor Information Centre and Submarine Museum				
Total Operating Revenue	55,700	56,414	57,142	57,885
Total Operating Expenditure	232,366	239,757	249,008	255,331
Net Surplus/ (Deficit) from Operating	(176,666)	(183,343)	(191,866)	(197,446)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	32,243	33,049	33,875	34,722
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Visitor Information Centre and Submarine Museum	(144,423)	(150,294)	(157,991)	(162,724)

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Economic Development				
Operating Revenue				
User Fees & Charges	0	0	0	0
Grants & Subsidies	0	0	0	0
Other Revenue	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Administration Expenditure - Salaries & Wages	94,860	98,180	101,616	105,173
Administration Expenditure - Other	3,500	3,500	3,500	3,500
Subscriptions	20,666	21,596	22,568	23,584
Programs & Events	25,000	25,000	25,000	25,000
Total Operating Expenditure	144,026	148,276	152,684	157,257
Capital Expenditure	0	0	0	0
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Growing Local Economies Grant	0	0	0	0
Small Business Promotion Grant	0	0	0	0
Holbrook Festival Reserve	0	0	0	0
	0	0	0	0
Summary : Economic Development				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	144,026	148,276	152,684	157,257
Net Surplus/ (Deficit) from Operating	(144,026)	(148,276)	(152,684)	(157,257)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Economic Development	(144,026)	(148,276)	(152,684)	(157,257)

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Community Development Grants and Projects				
Operating Revenue				
Mental Health Drug & Alcohol Program	0	0	0	0
Total Operating Revenue	0	0	0	0
Operating Expenditure				
Community Development Grants	0	0	0	0
Community Development Meetings	0	0	0	0
Community Development Projects - Other	15,000	15,000	15,000	15,000
Health & Wellbeing Forum	0	0	0	0
Total Operating Expenditure	15,000	15,000	15,000	15,000
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Reserves	0	0	0	0
Transfers (to) / From Reserves	0	0	0	0
Summary : Community Development Grants and Projects				
Total Operating Revenue	0	0	0	0
Total Operating Expenditure	15,000	15,000	15,000	15,000
Net Surplus/ (Deficit) from Operating	(15,000)	(15,000)	(15,000)	(15,000)
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Community Development Grants and Projects	(15,000)	(15,000)	(15,000)	(15,000)

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Real Estate Rental and Leasing				
Operating Revenue				
Property Leases	73,598	73,790	74,920	76,140
Land Sales	1,448,093	368,093	368,093	368,094
Total Operating Revenue	1,521,691	441,883	443,013	444,234
Expenditure				
Property Expenses	51,056	52,669	54,334	56,056
Depreciation	16,849	17,270	17,702	18,145
Interest on Loans	24,860	21,663	18,394	15,053
Total Operating Expenditure	92,765	91,602	90,430	89,254
Capital Expenditure	0	0	0	0
Loan Funds Raised	0	0	0	0
Loan Principal Repayments	143,233	146,430	149,699	153,041
Transfers (to) / From Reserves				
Uncompleted Works	0	0	0	0
Unexpended Grants	0	0	0	0
Land Development Reserve	(1,292,430)	(210,832)	(209,197)	(207,527)
Crown Lands Reserve	(1,096)	(1,128)	(1,178)	(1,232)
Transfers (to) / From Reserves	(1,293,526)	(211,960)	(210,375)	(208,759)
Summary : Real Estate Development				
Total Operating Revenue	1,521,691	441,883	443,013	444,234
Total Operating Expenditure	92,765	91,602	90,430	89,254
Net Surplus/ (Deficit) from Operating	1,428,926	350,281	352,583	354,980
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Add Back: Depreciation Contra	16,849	17,270	17,702	18,145
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	143,233	146,430	149,699	153,041
Net Transfer (to) / from Reserves	(1,293,526)	(211,960)	(210,375)	(208,759)
Net Result : Real Estate Development	9,016	9,161	10,211	11,325

Function: Economic Affairs	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
Private Works				
Operating Revenue				
Private Works Income	208,080	217,444	227,229	237,454
Total Operating Revenue	208,080	217,444	227,229	237,454
Operating Expenditure				
Private Works Expenditure	199,614	208,597	217,984	227,793
Total Operating Expenditure	199,614	208,597	217,984	227,793
Summary : Private Works				
Total Operating Revenue	208,080	217,444	227,229	237,454
Total Operating Expenditure	199,614	208,597	217,984	227,793
Net Surplus/ (Deficit) from Operating	8,466	8,847	9,245	9,661
Capital Revenue	0	0	0	0
Capital Expenditure	0	0	0	0
Net Surplus/ (Deficit) from Capital	0	0	0	0
Depreciation Contra	0	0	0	0
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	0	0	0	0
Net Transfer (to) / from Reserves	0	0	0	0
Net Result : Private Works	8,466	8,847	9,245	9,661
Summary : Economic Affairs				
Total Operating Revenue	1,871,326	803,859	817,834	832,428
Total Operating Expenditure	965,124	994,884	1,027,446	1,058,064
Net Surplus/ (Deficit) from Operating	906,202	(191,025)	(209,612)	(225,636)
Capital Revenue	0	0	0	0
Capital Expenditure	10,000	8,000	10,000	0
Net Surplus/ (Deficit) from Capital	(10,000)	(8,000)	(10,000)	0
Depreciation Contra	80,215	82,220	84,276	86,383
Loan Funds Raised	0	0	0	0
Proceeds on Sale of Assets	0	0	0	0
Loan Repayments	143,233	146,430	149,699	153,041
Net Transfer (to) / from Reserves	(1,290,129)	(219,103)	(208,090)	(217,082)
Net Result : Economic Affairs	(456,945)	(482,338)	(493,125)	(509,376)